# **BrokerMetrics**® **Office**

# **User Manual**



June 2008

# **Table of Contents**

Access & Customization Features	4
Minimum System Requirements	4
Registration	
Prerequisites	
Procedure	
Installation	
Login	
Preferences Menu	
My Options	
Financial	
Goals	
Monitor Performance	
My Areas	
New Saved Area	
Rename a Saved Area	
Modify a Saved Area	
Delete a Saved Area	
My Searches	
New Search	
Rename a Saved Search	
Modify a Saved Search	
Delete a Saved Search	
Custom Market Share (CMS) Setup	
Market Growth Office Setup (GIS)	
Market Share Coverage Setup	
My Market Setup Wizard	
My Office	
My Hotsheet	
My Market	
Inventory	
Office Production	
Agent Production	
Transaction Coverage	
Agent Analysis	
Overview	
Inventory	
Production	
Measure Performance	
Monitor Performance	
Recruiting	
Recruiting Search Screen	
Agent Market Share	
Office Search	
Agent Name Search	53
Recruiting Search Results	55
Overview	55
Inventory	56
Production	57
Measure Performance	59
Monitor Performance	60
Growth Analysis	61
Reports	62
Exports	62

Market Share Searches	63
Market Share Totals	64
Search Screen	64
Search Results	65
Charts	66
Grid	67
Market Share Trends	68
12-Month Rolling Period View	68
Chart	68
Grid	69
Comparison Period Views	70
Charts	70
Grids	
Market Share Coverage	72
Search Results	
Chart	
Grid	74
Market Growth	75
Market Growth Search Screen	75
Market Growth	76
Export	78
Office Growth	79
Export	80
Market Dynamics	81
Search Screen	
Search Results	
Chart Page	82
Chart Controls	82
Chart	83
Key Information	84
2 Year (Monthly) Information	84
6 Months (Weekly) Information	84
Grid Page	85
Tabs	85
Price	
Supply & Demand	85
Sales Rate	
Pricing Analysis	86
Pricing Analysis Search Screen	86
Results	87
Step #1 – Price Distribution	87
Step #2 – Sales Rate, Months Supply of Inventory and Pricing Window	88
Sales Rate and MSI (Months Supply of Inventory)	
Pricing Window	
Fine-tuning	88
Performance Management	
Measure Performance	
Monitor Performance	
Fynorts	93

# **Access & Customization Features**

# **Minimum System Requirements**

Before installing the BrokerMetrics® software or getting set up, it is important to ensure that your system meets the minimum requirements to operate the program, and that your PC is configured correctly.

- 1. Check with your system's administrator to confirm that your PC has the following:
  - a. Pentium III processor (or more recent)
  - b. Windows XP or Windows VISTA as its operating system
  - c. At least 60Mb of available RAM
  - d. At least 65Mb of Hard Disk Storage
  - e. Internet Explorer 4.0 (or more recent) as its Browser
- 2. Confirm the appropriate screen resolution:
  - f. The BrokerMetrics® program is best viewed with the screen resolution set at 1024 x 768.
  - g. To confirm that your PC is set appropriately:
  - h. Close (or minimize) all of your open programs and documents so that your desktop is in view.
  - Right mouse-click on any open space on the desktop to display a menu, and then click on the Properties option.
  - j. On the dialog box titled "Display Properties," click on the **Settings** tab at the top.
  - k. In the lower left-hand corner you will see a moveable gauge titled "Screen Resolution." By depressing your left mouse button and holding it down over the arrow on the gauge, drag the arrow to adjust your monitor's screen resolution to 1024 X 768.
  - I. Click on **Apply**. Your screen will go black for a moment as it resets. You may then be asked if you want to keep the new settings. Click on **Yes** and close out the dialog box

You are now ready to go through Registration.

# Registration

After confirming that your system meets the minimum requirements and is configured appropriately, you must complete the BrokerMetrics<sup>®</sup> registration process.

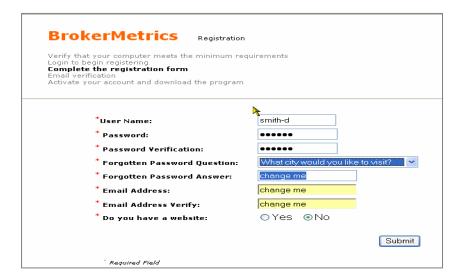
### **Prerequisites**

In order to complete the registration process you must::

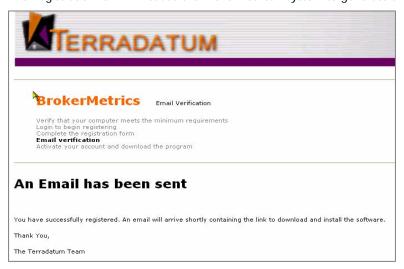
- 1. Be at a PC on which you are going to use BrokerMetrics<sup>®</sup>.
- 2. Have access to the internet.
- 3. Have access to your email.
- 3. Have your BrokerMetrics<sup>®</sup> User Name and Password. If you have not received either a User Name or a Password, or if you have misplaced your User Name or Password, check with your Training Coordinator or call the Terradatum Hotline **1-888-212-4793 ext. 2**.

### **Procedure**

- Start the registration process by opening your internet browser and typing in the following URL provided to you by your training coordinator. Have your BrokerMetrics® User Name and Password. If you have not received either a User Name or a Password, or if you have misplaced your User Name or Password, check with your Training Coordinator or call the Terradatum Hotline 1-888-212-4793 ext. 2.
- 4. At the BrokerMetrics<sup>®</sup> registration page specifically designed for your firm, click on the BrokerMetrics<sup>®</sup> link.
- 5. At the System Requirements page, click on **Continue** to go to the Login page.
- 6. Type in the User Name and Password you received, and click on Login.
- 7. You will now go to a registration page (see example below) and be asked to provide some basic information (e.g., challenge question and E-mail address). Fill in the required fields and click on **Submit**.



8. The Registration form will cause the BrokerMetrics® system to generate an email to you.



9. When you receive the email, click on the link in the message to begin the installation process.

### Installation

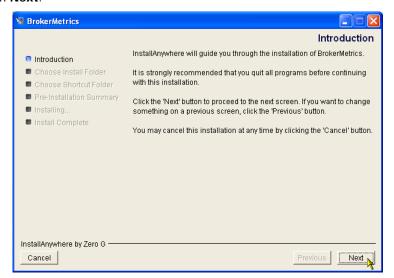
2. Clicking on the link in the email will bring up a "Security Warning" dialog box. Click on Yes.



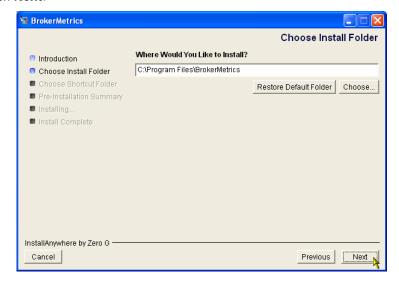
3. Click on **Start Installer for Windows** to begin the installation process, which may take a few moments.



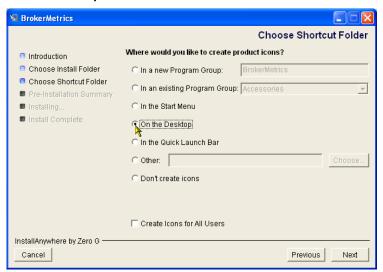
### 4. Click on Next.



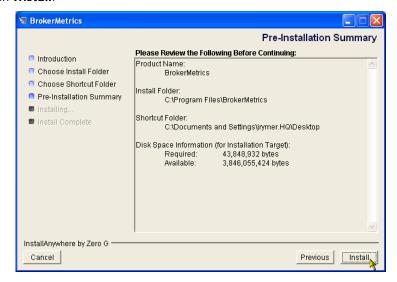
### 5. Click on Next.



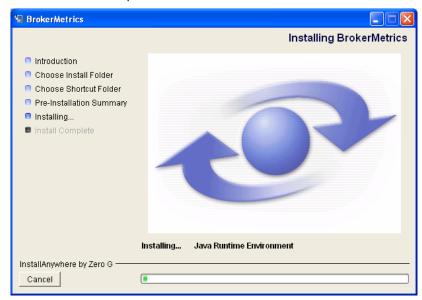
6. Click the **On the Desktop** radio button, then click **Next**.



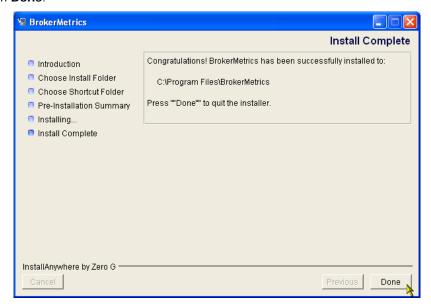
7. Click on Install.



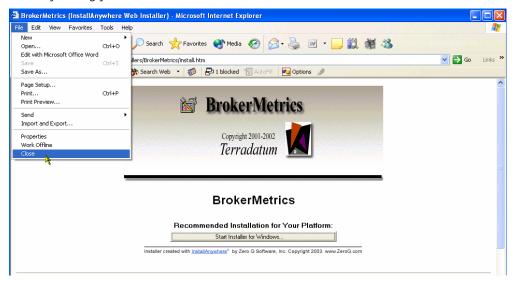
8. Wait for the installation to complete; this will take a few moments.



9. Click on **Done**.



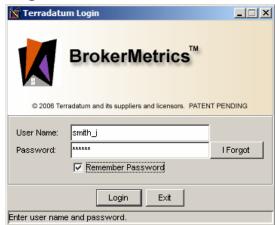
10. Finish by closing your browser.



Congratulations!

You are now ready to log in and begin using BrokerMetrics®!

# Login



- 1. Once BrokerMetrics® has been installed properly, double-click on the BrokerMetrics® icon on your desktop to open the program.
- 2. Enter your User Name and Password and click the **Login** button

You may install BrokerMetrics® on all necessary computers, i.e. where you do your real estate work (home, office, laptop).

BrokerMetrics® recognizes each user based on their unique ID and Password, and displays the appropriate views for each user's role.

The system is dynamic and updated daily so there can be small data variances over time (e.g. pending to sold status changes will always add market share to the applicable COE data).

### **Preferences Menu**

Where data input and customization begin....

BrokerMetrics<sup>®</sup> allows the user to input key office/company data and personalize various system configurations. Please take the time to familiarize yourself with these functions. They will pay many long-term dividends from a program "power" and "ease-of-use" perspective.



The next several pages will guide you through the process of setting up:

- My Options
  - o Input proprietary financial information
  - o Input company goals & objectives
- My Areas
  - Customize MLS system geographies
- My Searches
  - Create and save searches
- Custom Market Share (CMS) Setup
  - o Integrate your personal market information into the market share tools
- Market Growth Office Setup (GIS)
  - o Create groups of offices so you can track their growth
- Market Share Coverage Setup
  - Define your market service area and identify your prime competitors for real-time comparison tracking.
- My Market Setup Wizard
  - Define your market and your competition, so you can see at a glance where you stand in relation to your competitors.

### My Options

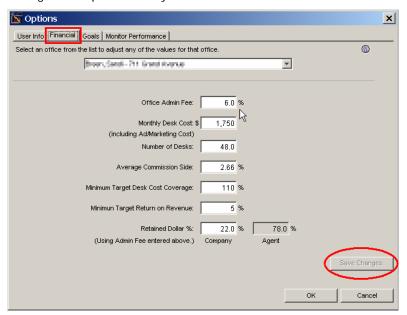
Key office/company information is input here.

We will review three tabs in My Options:

- Financial Tab
- Goals Tab
- Monitor Performance Tab

### **Financial**

This information is integrated into various tools (see below) throughout the program; it is usually obtained from management reports and/or your CFO.



- 1. Place mouse cursor in input box and type the desired value.
- 2. Tab to move between fields or to leave a field (this activates the Save Changes button).
- 3. When all desired values have been entered, click on the Save Changes button.

### Metrics and Ratios used on the Financial Tab:

### Office Admin Fee

The percentage "administration fee" that the company deducts from the total commission (Gross Commission Income or GCI) before they split with the agents. The user needs to input the appropriate figure into the system so that the Net \$ calculations in Performance Management are as accurate as possible.

### **Monthly Desk Cost**

Reflects the total operating expenses of the office or company on a monthly per desk basis.

### **Number of Desks**

The total number of desks that the office/company uses for expense amortization purposes.

### **Average Commission Side**

This is the office/company's true commission percentage (per transaction side) after all deal "concessions" have been made. It is obtained from company and/or office financial records.

### Minimum Target Desk Cost Coverage

The breakeven point where the firm's revenues exactly equal its expenses. The default setting is 100% indicating this "breakeven" point between revenues and expenses.

### Minimum Target Return on Revenue

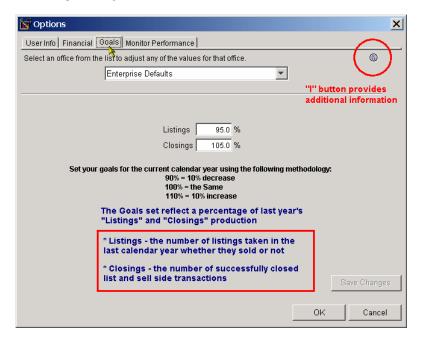
The target set by the firm for its return goal, i.e. net income/GCI. The default setting is 0% indicating the "breakeven" point (no profit or loss).

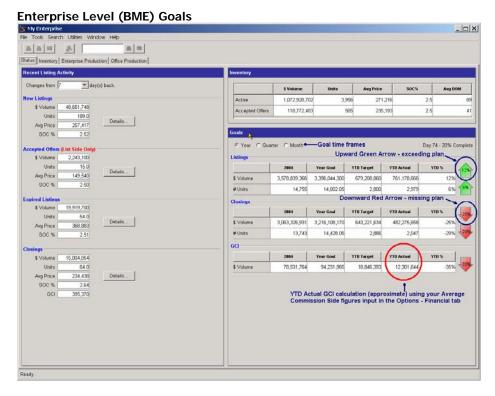
### Retained Dollar % (Company Dollar / GCI)

The ratio of Company \$ compared to GCI as a percentage. Company dollar is usually comprised of two components; the admin fee taken off the top of the total GCI received; and then the office/company side of the commission splits with the agents.

### Goals

Allows for the input of yearly production goals (as a percentage of last year's actuals). The goals section of BrokerMetrics® will then display compliance information and provides measurements vs. previous times (year, quarter, and month). The default setting for this tab will be filled in. You can adjust the targets to see the impact of different goals on your financials.

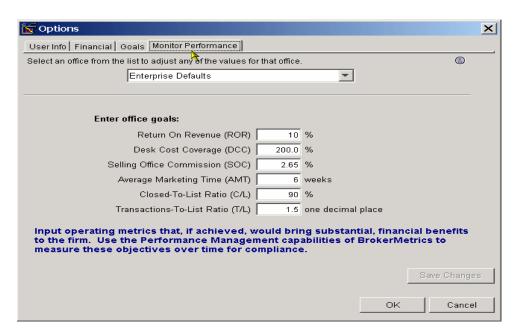




- Current performance can be measured against last year's performance and this year's goals & objectives.
- Arrow icons give the user at-a-glance information as to whether performance is meeting plan or not. An
  upward green arrow signifies that performance is exceeding the plan and a red downward arrow the
  opposite.
- A YTD "Actual" GCI calculation is performed. It is approximate to the extent that it only reflects MLS transactions <u>and</u> the commission amount used in the calculation is from the Options Financial information.

### **Monitor Performance**

This is where company goals and objectives are input into the BrokerMetrics® system. These are the key operating metrics that will be measured and closely tracked throughout the system, i.e. agent analysis; office analysis; enterprise analysis; recruiting, etc. They are chosen because small improvements to these metrics pay large dividends to the company's bottom line.



### Metrics and Ratios in the Monitor Performance Tab:

### Return on Revenue (ROR)

Percentage of GCI revenue that is "Net \$" to the company after <u>all</u> commissions and expenses have been paid. The breakeven point of (0%) is input through the Financial tab. It is the most direct measure of the overall operational efficiency.

### **Desk Cost Coverage (DCC)**

Measures gross profit vs. gross expense as a percentage. The breakeven point of 100% is input through the Financial tab.

### **Selling Office Commission (SOC)**

The average commission offered to co-operating brokers. The list side commission is then inferred by local custom, e.g. if 6% commissions are the market custom and the cooperating broker is being offered 3%, then the listing broker is probably getting 3% as well.

### Average Marketing Time (AMT)

Measures the average number of weeks that the office/company needs to expend marketing dollars on any given listing (on average) before they go under contract or expire.

### Closed-to-List Ratio (C/L)

Measures the number of listings that successfully close relative to the number that were taken (over the last 12 complete months) on a percentage basis.

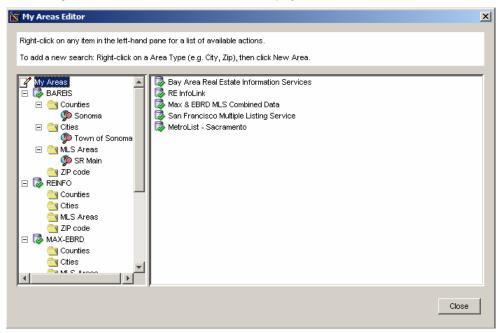
### Transaction-to-List Ratio (T/L)

Measures the total # of closed transactions versus the # of listings that were taken (over the last 12 complete months) on a percentage basis.

### My Areas

Create and save groups of areas (cities, counties, MLS areas and zip codes) to be displayed in the area pick-lists on all search screens. This feature lessens the need to hunt-and-peck through the long lists of areas that are contained in most large, regional MLS systems.

Click on My Areas on the Preferences menu to display this window:



The left side will list:

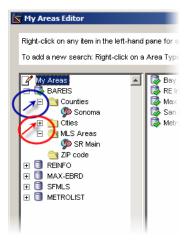
Each MLS you are authorized to access; within each MLS will be a folder for:

Area Types available for each MLS; under each Area Type will be the:

**Saved Areas** (if any) you have created for each Area Type.

All folders and lists will be expanded when the window is opened.

Click on the minus sign next to a folder to collapse it (hide its contents); click on the plus sign to display the contents:



# New Saved Area New Saved Area – Preferences Menu

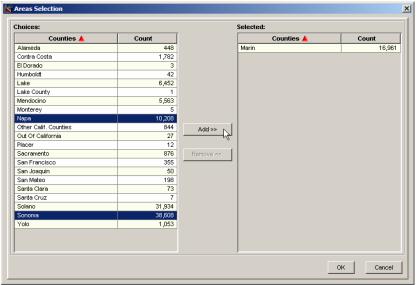
Click on **My Areas** on the Preferences Menu. Right-click on an Area Type and click on **New Area**:

Enter a name for your area and click **OK**:



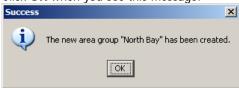


Select the areas from the Areas Selection window:



- · Click on a row or multiple rows (using Shift-Click or Ctrl-Click), then on Add, or
- Double-click on a row to move the selection to the Selected pane.
- · Click OK.

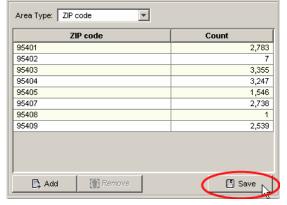
Click **OK** when you see this message:



The new saved area will be listed in the Area Type picklist on all search screens.

### New Saved Area - Search Screen

After you've selected an Area Type and made your area selections on any search screen, click on the Save button:



Enter a name for your area and click **OK**:



Click **OK** when you see this message:



The new saved area will be listed in the Area Type picklist on all search screens.

To make changes to a Saved Area, right-click on the Area Name, then on **Delete** or **Rename**. To add or remove selections included in the Saved Area, click on the **Add** or **Remove** buttons.

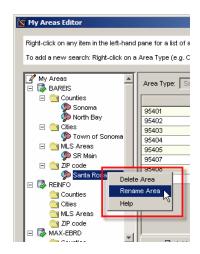
### Rename a Saved Area

Click on My Areas on the Preferences Menu.

Right-click on the saved area you wish to rename and click on Rename Area:

Enter the new name, and click **OK**:



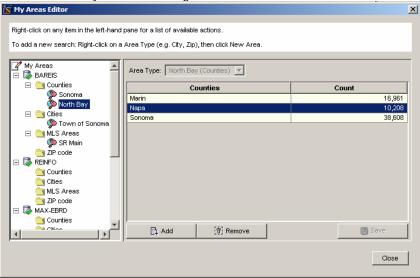


### Modify a Saved Area

### Modify Saved Areas - Preferences Menu

Click on My Areas on the Preferences Menu.

Click on the area you wish to change.

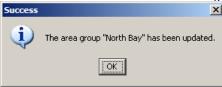


Make the desired changes:

Click on a row, then on **Remove** to delete the area from the group, and/or Click on **Add** to display the Area Selection window.

Be sure to click the Save button when you've completed the modifications to the saved area.

Click on the **OK** button when this message is displayed:



#### Modify Saved Areas - Search Screen

After a saved area has been selected on a search screen, changing any of the selected areas will activate the **Save** button.



Click on the Save button to display this window:



You may either click **OK** to save the revised areas under the same name, or enter a different name to save the revised areas as a new group (the "old" group will remain intact, with the original set of areas).

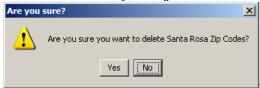
### **Delete a Saved Area**

Click on My Areas on the Preferences Menu.

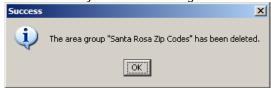
Right-click on the saved area you wish to delete and click on **Delete Area**:



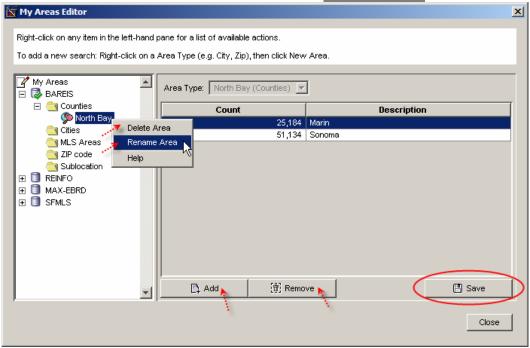
Confirm the deletion by clicking on Yes:



Click **OK** when you see this message:



Caution - Saved Searches that use the deleted Saved Area will also be deleted.



Be sure to click on the Save button before closing the editor.

### My Searches

Use this feature to create saved searches for the following tools:

Recruiting (Agent Market Share)

Market Share Totals

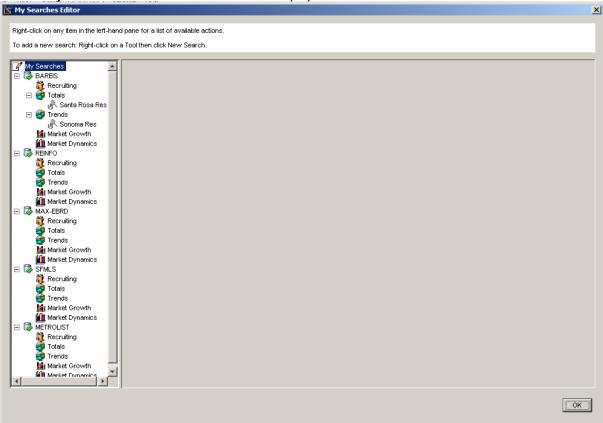
Market Share Trends

Market Growth

Market Dynamics

Searches may also be saved from the search screens; instructions for both methods are included below.

Click on **My Searches** on the Preferences menu to display this window:



The left pane will list:

The **MLS**'s you are authorized to access; within each MLS will be a folder for:

The **Tools** you (or your company) have subscribed to that utilize the search function; under each tool will be the:

Saved searches (if any) you have created for each tool.

All folders and lists will be expanded when the window is opened.

Click on the minus sign next to a MLS name or tool name to collapse the list (hide its contents); click on the plus sign to display the list:



### **New Search**

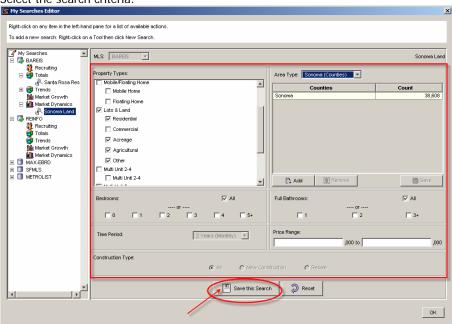
Click on **My Searches** on the Preferences Menu. Right-click on a Tool and click on **New Search**:



Enter a name for your search and click **OK**:



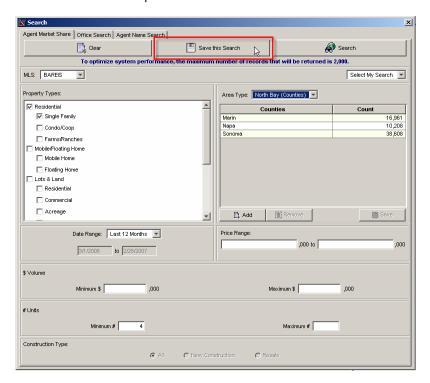
Select the search criteria:



Then click on Save this Search.

### New Search - Search Screen

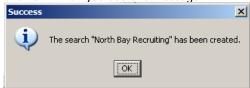
After you've selected the desired criteria (Property Types and Areas must be selected), click on the **Save this Search** button at the top of the window:



Enter a name for the search:



Click **OK** when you see this message:



### Rename a Saved Search

Click on My Searches on the Preferences Menu.

Right-click on the saved search you wish to rename and click on **Rename Search**:



Enter the new name, and click **OK**:

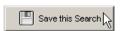


### Modify a Saved Search

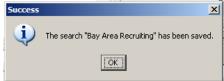
Click on My Searches on the Preferences Menu.

Click on the search you wish to change.

Click on the Save this Search button at the bottom of the window.



Click on the **OK** button when this message is displayed:



### Modify a Saved Search - Search Screen

After a saved search has been selected on a search screen, changing any of the criteria will activate the **Save this Search** button. Click on the button to display this window:



You may either click **OK** to save the revised criteria under the same name, or enter a different name to save the revised criteria as a new search (the "old" search will remain intact, with the original set of criteria).

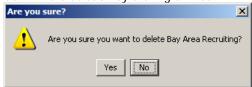
### **Delete a Saved Search**

Click on My Searches on the Preferences Menu.

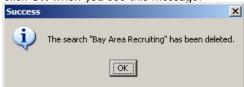
Right-click on the saved search you wish to delete and click on **Delete Search**:



Confirm the deletion by clicking on Yes:



Click **OK** when you see this message:



### **Custom Market Share (CMS) Setup**

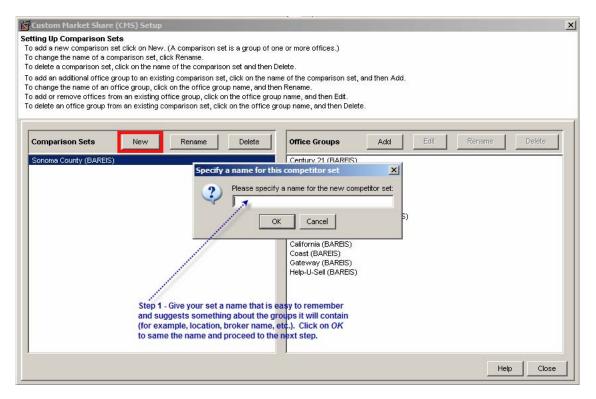
This utility allows you to set up and customize comparison sets of competitors to use in the Market Share tool for market analysis purposes.

Comparison sets are groups of competitors.

*Competitors* are groups of one or more offices. For example, you might wish to compare the offices of XYZ agency in Napa with the offices of ABC agency and DEF agency in Napa. You would first create a Competitor Set Called Napa, and then set up three competitor groups called ABC, DEF and XYZ.

### Step 1

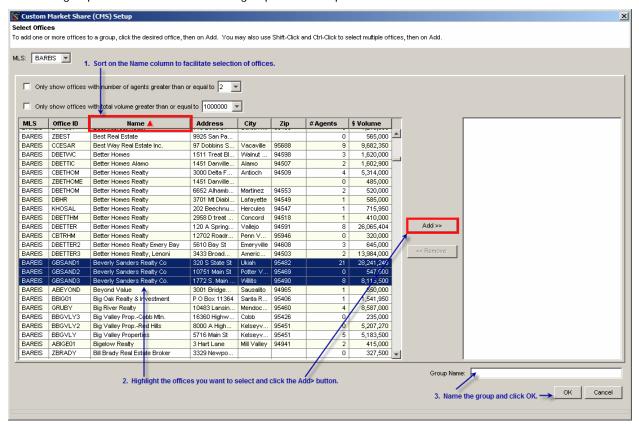
Click the **New** tab and type in an easy-to-remember name for the group you are defining. Then click the **OK** button to create the set.



### Step 2

Select the offices for the group; name and save the group.

- 1. Sort on the name column to group like-named offices together.
- Choose the desired offices and move them to the right (double-click the row, or click the row and then click the Add> button).
- 3. Name the group and click on **OK**. The first group is now complete.



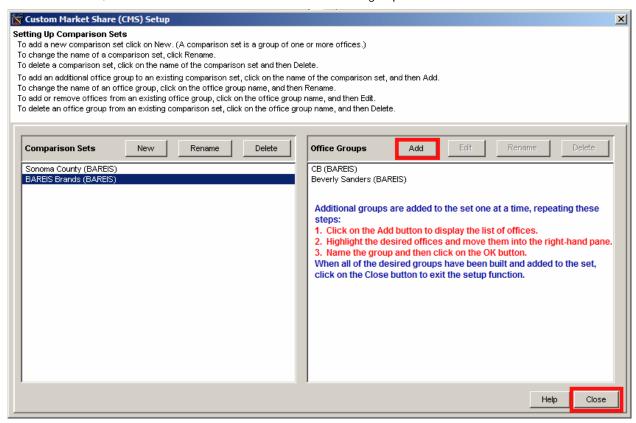
### Tips:

- Sorting on the Name column allows you to group offices from the same company and/or brand easily.
- Standard Windows functionality is available, such as Shift-click and CTRL-click, to allow the selection of groups of offices.
- Uncommon spellings, abbreviations and typos within the MLS system can be seen easily and included in your group, e.g. C-21, C21, C21, Century 21.
- Groups can be given meaningful and easy to remember names so that you are not limited to using the "official" MLS name, which is often long and cumbersome.

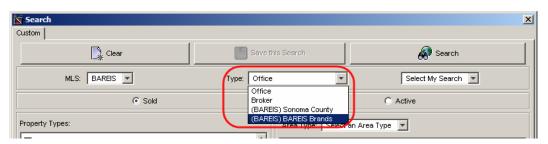
4. Click the Add button and repeat Steps 2 and 3 above to create as many separate groups of offices as you like. When you have finished building all the desired groups and have added them to the set, click the Close button to save the set and exit the wizard.

There is no limit to the number of competitor sets that can be built. Create as many sets as you need to accomplish your market research objectives.

However, each set can contain no more than 20 individual groups.



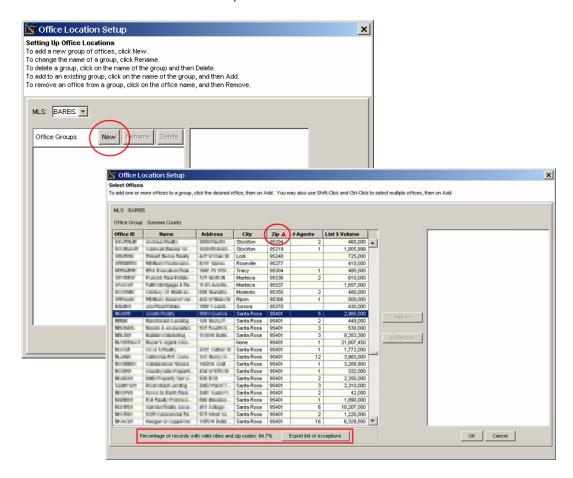
The sets will appear in the drop-down pick list of Types on the search screen:



### Market Growth Office Setup (GIS)

Allows you to create groups of offices so you can see only those offices in which you have an interest (from an internal standpoint or a competitive standpoint).

- Only offices with valid cities and zip codes will be listed. The percentage of offices with valid cities and zip codes is shown below the list.
- Export a list of offices with invalid cities or zip codes so you can follow up with appropriate individuals for corrections.
- Create geographical groupings (sort on the City or Zip columns), or groups of competitors (sort on the Office ID or Name columns).



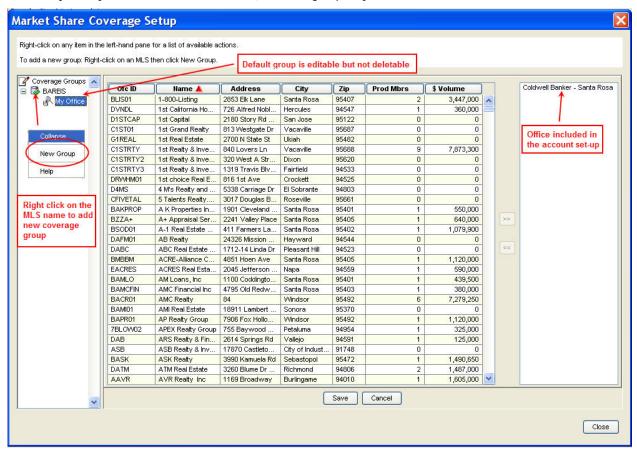
### Market Share Coverage Setup

Allows the user to create market service area groups of their office(s) or prime competitors' to identify real-time comparison tracking.

Select Market Share Coverage Setup on the Preferences menu.



A default coverage group will be created the first time a user accesses the Market Share Coverage search tab or the coverage group set-up. The default coverage group will include your office. You may add offices to this group (for instance, you may wish to add a satellite office), but this group may not be deleted.

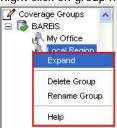


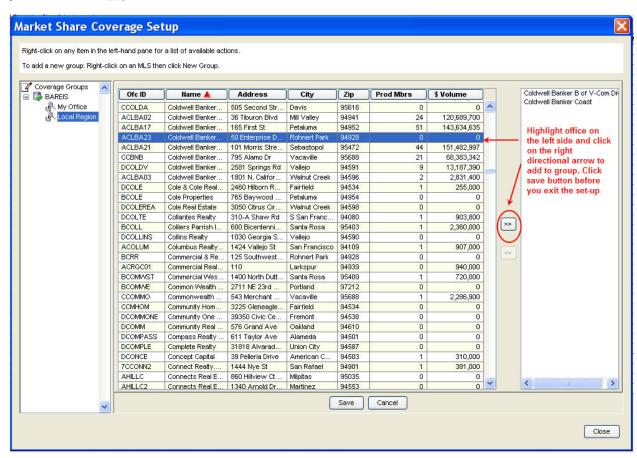
To add and edit groups:

Right click on MLS name and assign a name to add a new group



Right click on group name to delete or rename group.





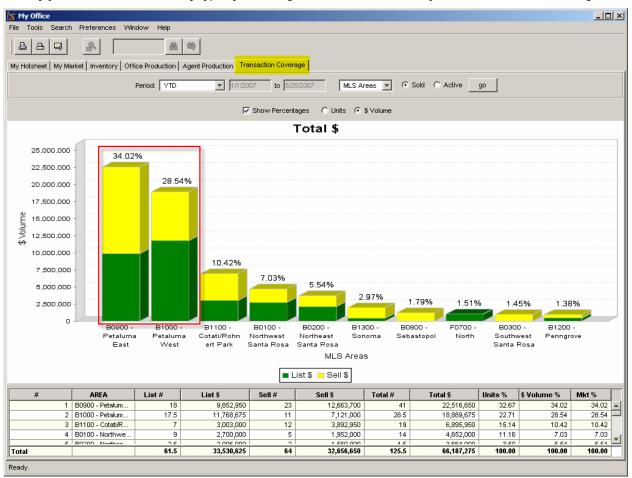
- Move an office from the list on the left into the selection window on the right.
   Tip: Click on the Name column header to sort the offices alphabetically, then select groups of offices from the same company.
- Click on the Save button to add the selected offices to the group.
- Click on the Close button to exit set-up

### My Market Setup Wizard

Allows the user to define a market service area and identify prime competitors for real-time comparison tracking.

#### Step 1

Identify your office's service area by type by reviewing the information on the My Office - Transaction Coverage tab.



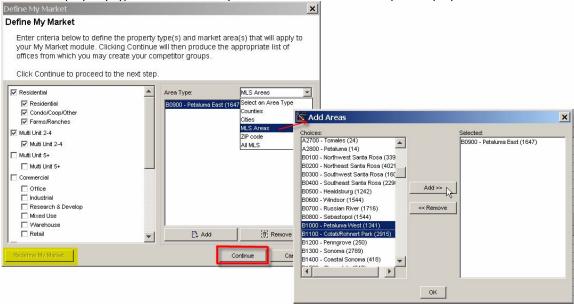
#### <u> Step 2</u>

Select My Market Set Up Wizard on the Preferences menu.



### Step 3

Choose the property types and areas that you would like to track for comparison purposes.

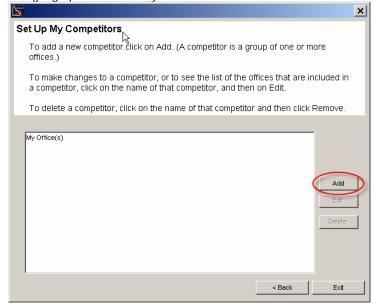


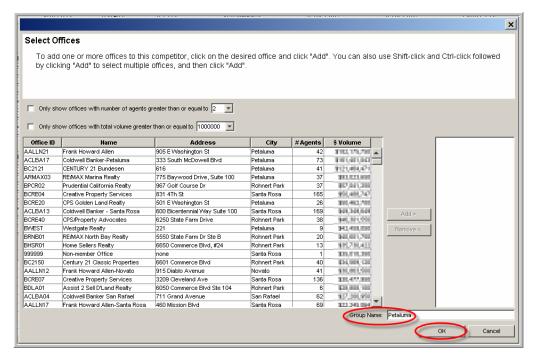
Click Continue after your property type and area selections have been made.

Note: You may change your property type or geographic areas as conditions warrant ("Redefine My Market"), but be aware that this will require going through the entire setup process again.

### Step 4

Choose the competitor offices that you would like to compare to your office (My Office). Begin by clicking **Add**, which will present a list of offices (in descending order by dollar volume production) relative to the property types and geographic areas that you chose.





- Move an office from the list on the left into the selection window on the right.
   Tip: Click on the Name column header to sort the offices alphabetically, then select groups of offices from the same company.
- Give the office grouping a meaningful and easy-to-remember name.
- Click OK and repeat the process until all the relevant competitor groups have been built.

### Step 5

Click Exit to leave the wizard and save the My Market grouping.

Set Up My Competitors

To add a new competitor click on Add. (A competitor is a group of one or more offices.)

To make changes to a competitor, or to see the list of the offices that are included in a competitor, click on the name of that competitor, and then on Edit.

To delete a competitor, click on the name of that competitor and then click Remove.

Rohnert Park
My Office(s)
Petaluma

Add

Edit

Delete

Now, whenever you use the My Office tool, BrokerMetrics® will automatically use the Market Area you defined to compare your office's performance with your pre-selected competitors.

# **My Office**

The tool that allows the office manager to view his/her operations in real time.

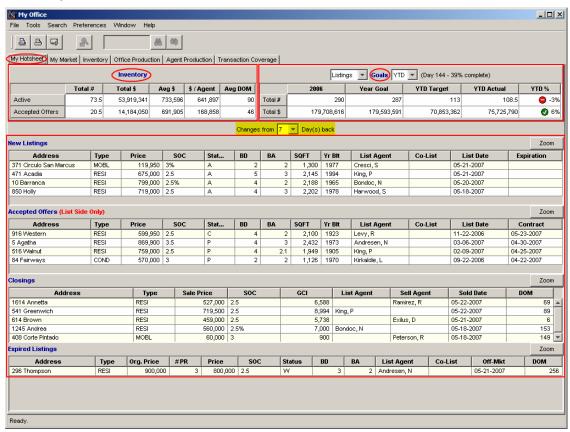
There are six tabs in the My Office tool:

- My Hotsheet
- My Market
- Inventory
- Office Production
- Agent Production
- Transaction Coverage

# My Hotsheet

Three at-a-glance views of current office operating information:

- Inventory
  - Current Active inventory and under contract listings (Accepted Offers)
- Goals (performance vs. plan)
   Picklists allow for different production views (Listings, Closings, GCI) and time frames (YTD, QTD, MTD)
- Recent Listing Activity (New Listings, Accepted Offers, Closings and Expired Listings)
   1-31 days back

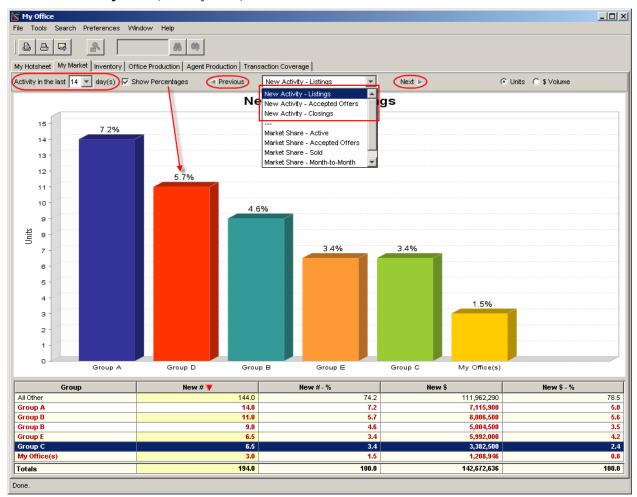


## My Market

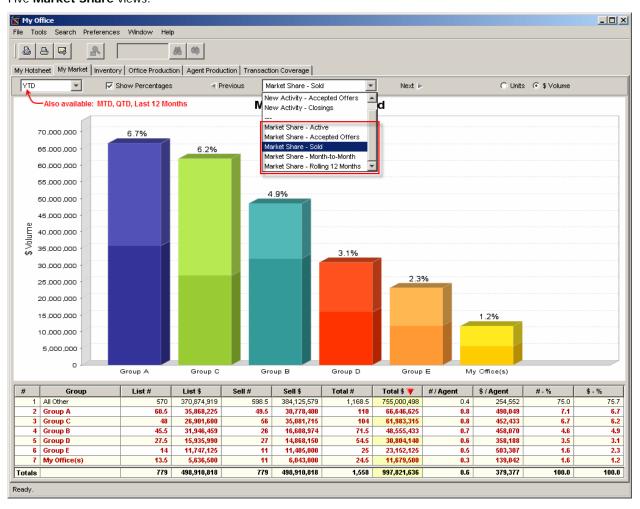
Provides the office manager with real-time comparison view of how their office is performing relative to the competition with any prescribed geographical area(s).

- A one-time setup is required (see the My Market Setup Wizard)
- Select the desired view directly from the picklist, or navigate through the views by clicking the Next ➤ or
   Previous buttons on either side of the picklist.
- The underlying record information is available via a right mouse-click.

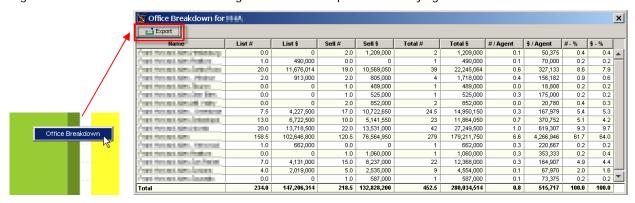
Three New Activity views (1-31 days back):



#### Five Market Share views:



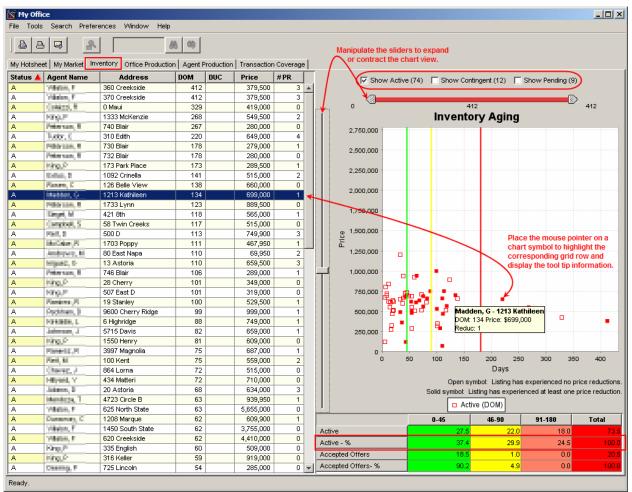
Right-click on the chart or on a row in the grid to view and export the underlying information:



## **Inventory**

Provides an at-a-glance view of current listings on a \$ Volume or # Units basis. This visual inventory management tool allows office managers to monitor active listings from a DOM aging perspective.

- The horizontal axis depicts Days on Market (DOM).
- The vertical axis depicts Price.
- The slider controls allow the user to manipulate the chart area.
- Solid-color symbols (▲● ■) represent listings that have experienced one or more price reductions.
- The mouse pointer placed on a chart symbol invokes a tool tip that displays agent name, property address, DOM, price, and the number of price reductions.
- Underlying record information is accessed and displayed via the BrokerMetrics<sup>®</sup> right mouse-click function on a chart symbol.
- The table below the chart contains important DOM information: 0 45 days is the optimum range to find active inventory.
  - The Active % line in this table indicates the percentage of listings that are in every DOM category.
     Looking at these figures periodically will help the office manager monitor the strategic positioning of the office's inventory.
  - When Contingent or Pending properties are invoked via the checkboxes, the relevant periods change to Days Under Contract (DUC).



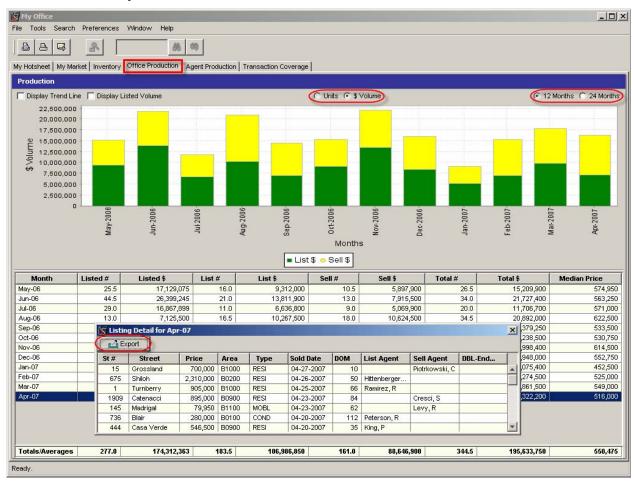
Three vertical lines on the chart depict critical DOM milestones for reference purposes:

- 1. The green line represents the 45-day DOM progression point. Any listing that goes by this key date could have been priced with more precision and should be monitored from a price-reduction perspective. An open symbol (□) indicates the sellers are "staying put," while a solid symbol (■) indicates they are trying to "find" the market with a price reduction.
- 2. The **yellow** line represents the 90-day DOM progression point. Any listing that goes by this key date could have been priced with much more precision and should be monitored from a price-reduction perspective. An open symbol (■) indicates the sellers are "staying put," while a solid symbol (■) indicates they are trying to "find" the market with a price reduction.
- 3. The **red** line represents the 180-day DOM progression point. Any listing that goes by this key date could have been priced with significantly more precision and should be monitored from a price-reduction perspective. An open symbol (□) indicates the sellers are "staying put," while a solid symbol (□) indicates they are trying to "find" the market with a price reduction.

## **Office Production**

Provides a visual depiction of the office's closed production (list + sell) figures for the previous 12 or 24 months.

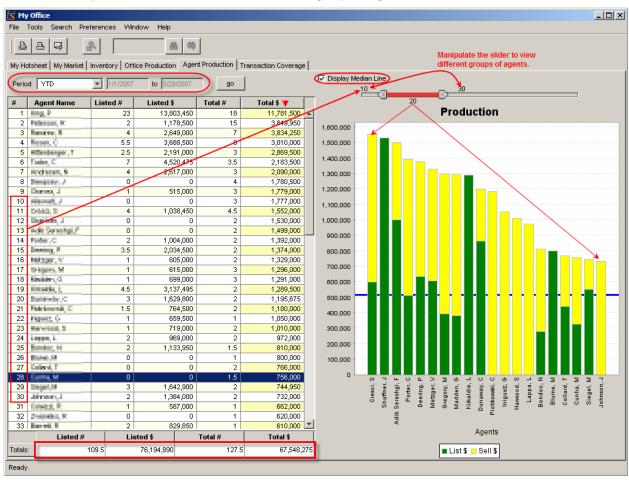
- Two views: # Units and \$ Volume
- The stacked bars on the chart represent total production; the green section represents the list-side transactions, and the yellow section represents the sell-side transactions.
- Trend line shows directional movement from growth and seasonality perspectives.
- The underlying Listing Detail for any given month can be accessed and then exported via the right-click functionality.



## **Agent Production**

Provides the office manager with a view of individual agent production over any desired time period.

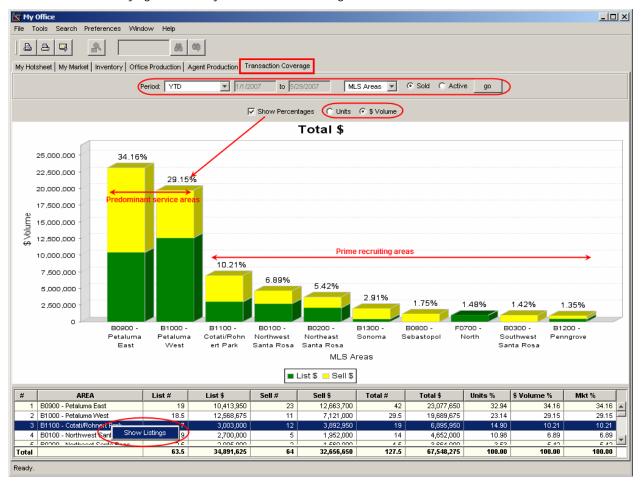
- The stacked bars on the chart represent total production; the green section represents the list-side transactions, and the yellow section represents the sell-side transactions.
- The median line represents the median total \$ volume production for all agents.
- Manipulate the slider controls to view different groups of agents on the chart.



## **Transaction Coverage**

Allows the office manager to pinpoint the most productive geographies (MLS areas, zip codes, cities, etc.) that are serviced by the office. Armed with this information, the office manager can set up My Market in an intelligent and meaningful way. In addition, Transaction Coverage indicates where to perform recruiting activities – areas of current business that could be expanded with targeted recruiting efforts.

- # Units or \$ Volume displays.
- Sold (closed transaction) or Active listing coverage can be displayed.
- Any desired time frame may be used.
- The underlying records may be accessed via the right-click function.



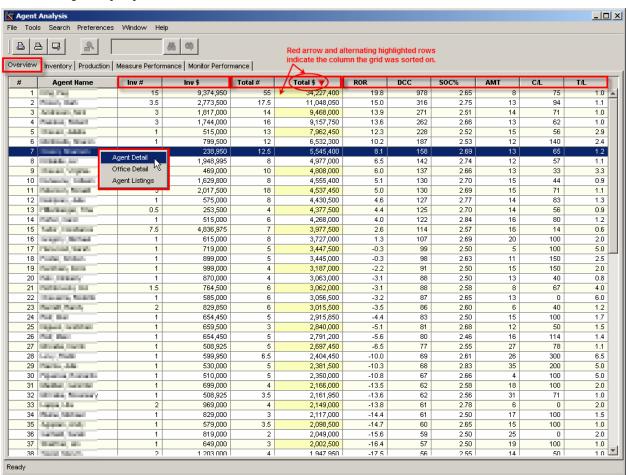
# **Agent Analysis**

Provides the office manager a tool to analyze the office's agents using a wide variety of efficiency and performance metrics.

#### Overview

Provides a spreadsheet type of display of listings taken, closed transactions and various efficiency metrics over the last <u>complete</u> 12 months.

- Underlying record information is accessed via the BrokerMetrics<sup>®</sup> right mouse click function and is exportable to any database program (e.g. Excel) if desired.
- The red column header arrow and darker column row color indicate the column upon which the rows have been sorted. Click on another column header to resort the grid. Use this functionality to rank agents by any desired metric.



The efficiency metrics displayed on the grid are the following:

#### Return on Revenue (ROR)

Percentage of GCI revenue that is "Net \$" to the company after <u>all</u> commissions and expenses have been paid. It is the most direct measure of the overall operational efficiency

#### **Desk Cost Coverage (DCC)**

Measures gross profit vs. gross expense as a percentage.

#### **Selling Office Commission (SOC)**

The average commission offered to cooperating brokers. The list-side commission is then inferred by local custom,

e.g. if 6% commissions are the market custom and the cooperating broker is being offered 3%, then the listing broker is probably getting 3% as well.

#### **Average Marketing Time (AMT)**

Measures the average number of weeks needed to get listings under contract. It is an indirect measure of your agents' ability to price listings well in the competitive marketplace.

#### Closed-to-List Ratio (C/L)

Measures the number of listings that successfully close relative to the number that were taken (over the last 12 complete months) on a percentage basis. This is a direct measure of your agents' ability to price listings well in the competitive marketplace.

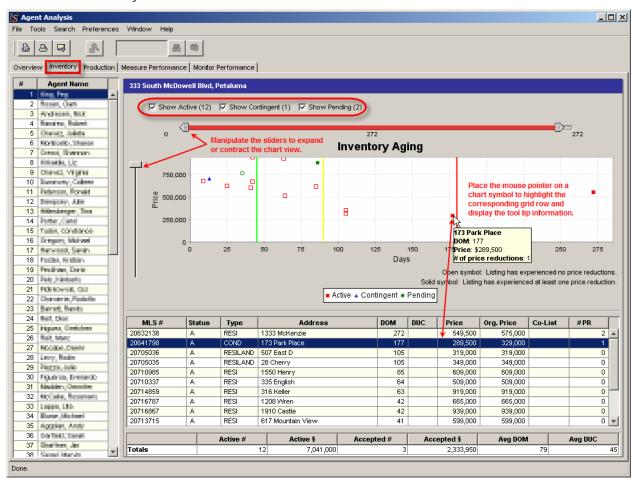
#### Transactions-to-List Ratio (T/L)

Measures the total number of closed transactions versus the number of listings that were taken (over the last 12 complete months) on a percentage basis.

## **Inventory**

Provides an inventory management tool that allows office managers to monitor active listings from a DOM aging perspective.

- Highlighted row is the agent of focus.
- The horizontal axis depicts Days on Market (DOM).
- The vertical axis depicts Price.
- The slider controls allow the user to manipulate the chart area.
- Solid-color symbols (▲●■) represent listings that have experienced one or more price reductions.
- The mouse pointer placed on a chart symbol invokes a tool tip that displays agent name, property address, DOM, price, and the number of price reductions.
- Underlying record information is accessed and displayed via the BrokerMetrics<sup>®</sup> right mouse-click function on a chart symbol.



Three vertical lines on the chart depict critical DOM milestones for reference purposes:

- 1. The green line represents the 45-day DOM progression point. Any listing that goes by this key date could have been priced with more precision and should be monitored from a price-reduction perspective. An open symbol (□) indicates the sellers are "staying put," while a solid symbol (■) indicates they are trying to "find" the market with a price reduction.
- 2. The yellow line represents the 90-day DOM progression point. Any listing that goes by this key date could have been priced with much more precision and should be monitored from a price-reduction perspective.

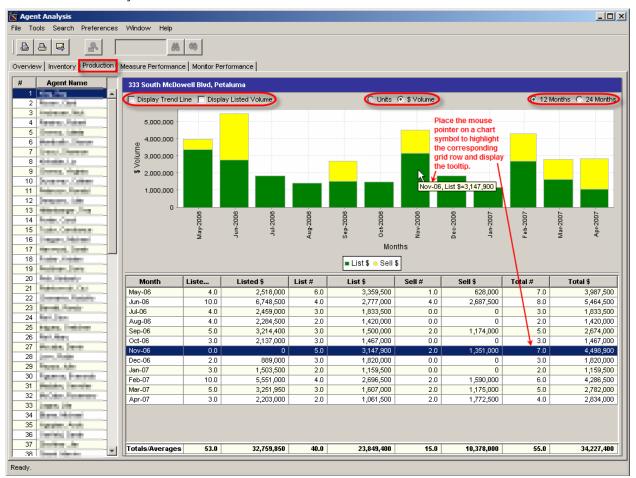
An open symbol (□) indicates the sellers are "staying put," while a solid symbol (■) indicates they are trying to "find" the market with a price reduction.

3. The **red** line represents the 180-day DOM progression point. Any listing that goes by this key date could have been priced with significantly more precision and should be monitored from a price-reduction perspective. An open symbol (■) indicates the sellers are "staying put," while a solid symbol (■) indicates they are trying to "find" the market with a price reduction.

### **Production**

Provides the office manager with a view of each agent's closed production (list + sell) for the last 12 or 24 months.

- Two views: # Units and \$ Volume
- The stacked bars on the chart represent total production; the **green** section represents the list-side transactions, and the **yellow** section represents the sell-side transactions.
- Trend line shows directional movement from growth and seasonality perspectives.
- The underlying Listing Detail for any given month can be accessed and then exported via the right-click functionality.



### **Measure Performance**

Provides a display of each agent's performance and efficiency metrics versus the office's stated goals and objectives. The Last Twelve Months time period ameliorates any seasonal factors..

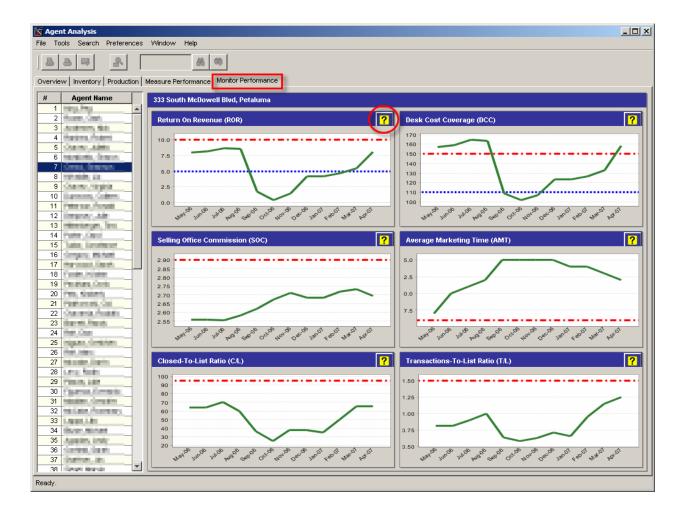
- Company goals are displayed using red lines; minimum performance targets are dotted blue lines.
- Highlighted row indicates agent being viewed.
- "What If?" spinners provide managing and coaching tools.
  - Which agents exceed the goals?
  - · Which agents need to improve?
- The default commission split in an ASM model will simply be the retained dollar percent as set up in Options (Financial tab).



### **Monitor Performance**

The agent's efficiency metrics are displayed on a twelve-month moving average line chart so the manager can easily determine if the agent is meeting or moving towards the company goals over time.

- Time frame is the last complete 12 months.
- Each data point is a 12-month average.
- The charts reflect the 12-month moving average of the various performance metrics.
- Goals are displayed using red lines; minimum performance targets are dotted blue.
- Highlighted row indicates the agent being viewed. Clicking from row to row provides a quick snapshot of each agent's performance.
- Click the i button for an explanation of the metric.

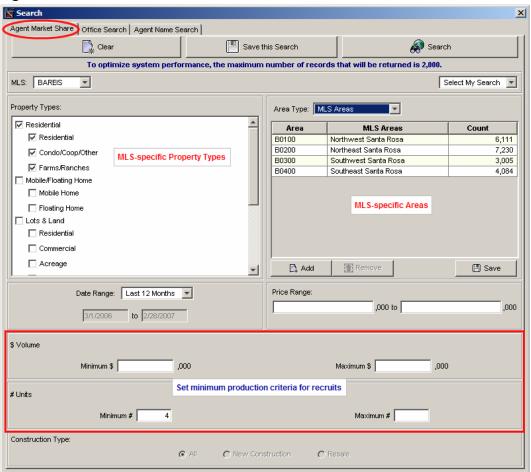


# Recruiting

- Provides 3 easy ways to search for and analyze potential recruits:
  - Agents' market share
  - o By office
  - o By agent name
- Performs agent level market share calculations.
- Minimum production criteria can be set using \$ volume and/or # units.
- Recruits can be analyzed from several perspectives: inventory, production, and operational performance.
- Any recruit's last 12 months of MLS production can be viewed as if they had been a member of your office. Thus, you can determine (before any effort is expended) what bringing them to your office would mean financially!

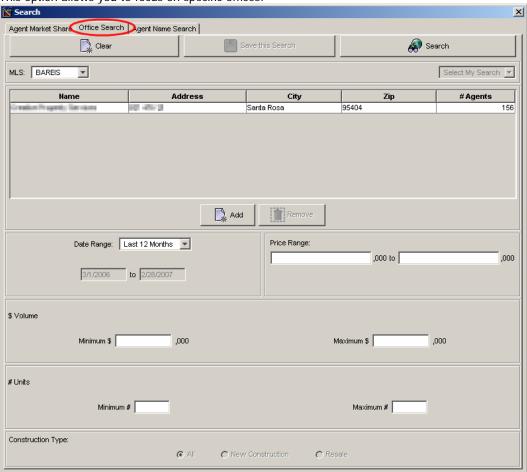
## **Recruiting Search Screen**

### **Agent Market Share**

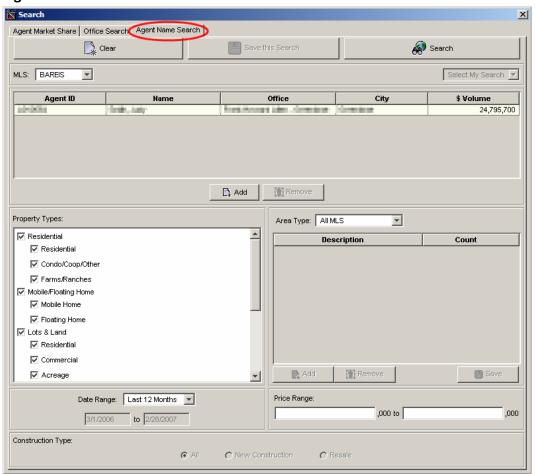


### Office Search

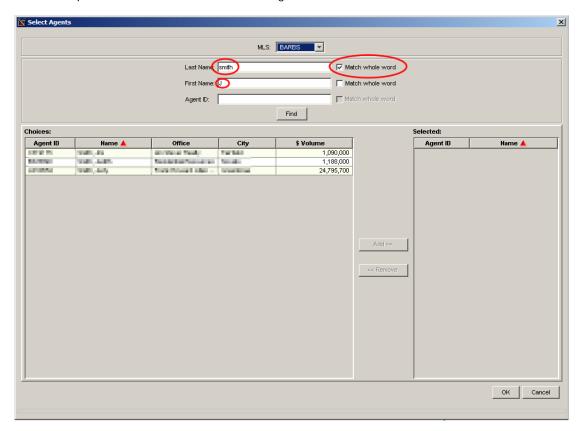
This option allows you to focus on specific offices:



## **Agent Name Search**

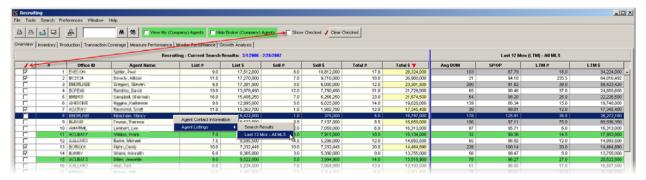


Enter all or part of a name to find the individual agents:



## **Recruiting Search Results**

- All agents displayed meet the search criteria; only agents that meet the search criteria are displayed. They
  are ranked by their Total \$ Volume production within the criteria specified.
- Company agents are highlighted in green to indicate the company's current coverage within any given area(s).
- Company agents will not be highlighted in green when searching by your own office.
- Right-click information gives agent's company and office affiliation.
- Various forms of contact information are available depending on the data supplied by the MLS.
- Contact information is exportable to Excel for further use, e.g. mail-outs.
- Use the checkboxes on any tab to select and view only those agents on whom you wish to focus.



### Overview

Provides a list of all agents who meet the search criteria, ranked by Total \$ Volume.

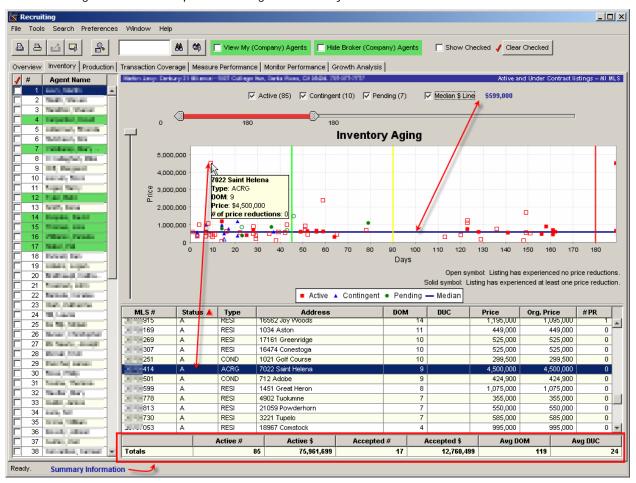
Current Search Results: Data based on the search criteria.

**Last 12 Mos – All MLS**: Data reflects all of an agent's transactions over the last 12 full months within the MLS. It is the data that is used for the analysis portion of the Recruiting tool: Production, Transaction Coverage, Measure Performance, Monitor Performance, and Growth Analysis.

## **Inventory**

Provides information on the recruit's current book-of-business. The DOM aging information (scatter chart) can often give insight into the agent's ability to secure listings in the competitive market place at an appropriate price – because long DOM listings are tacit admission of the <u>wrong</u> price.

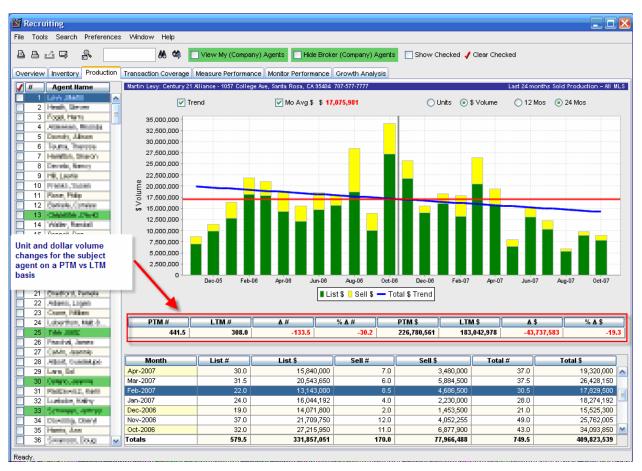
- Recruits can be viewed one-by-one by clicking on the individual rows.
- Place the mouse pointer on the chart symbol to display basic property & DOM information.
- Use the BrokerMetrics<sup>®</sup> right mouse click drill-down protocol to access the underlying record information.
- Summary information is located at the bottom of the chart table.
- See at a glance the median price for the agent's inventory.



### **Production**

Provides a visual display of the recruit's production through the MLS.

- The last (12) or (24) month views are available using either \$ Volume or # Unit measurements
- List side transactions (green) are visually separated from sell side transactions (yellow) to indicate distribution and overall transaction balance.
- Summary information is provided at the bottom of the table.
- Underlying record information is accessed and displayed via the BrokerMetrics<sup>®</sup> right mouse click function and is exportable to any database program (e.g. Excel) if desired.

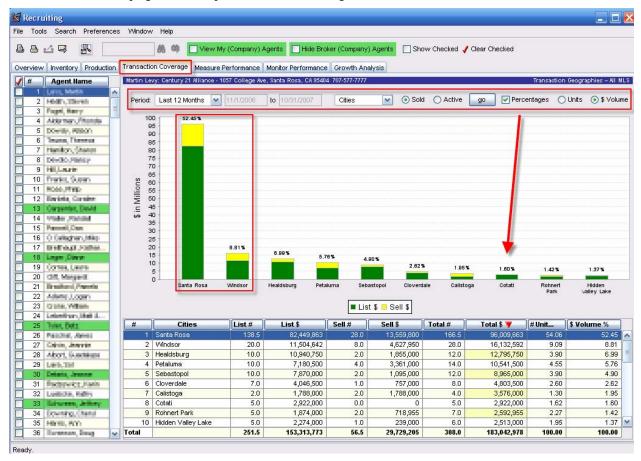


- View data for 12 or 24 full months.
- Blue trend line shows whether the agent's production has been trending upward or downward over the chosen time interval.
- Red line shows the agent's average sold \$ Volume or # Units per month over the selected time period.
- 24-month view includes a grid displaying the unit and dollar volume changes for the subject agent on an LTM vs. PTM basis.

#### Transaction Coverage

Allows the office manager to pinpoint where potential recruits are most productive. The information on this tab will help you spot recruits with the potential to fill the recruiting needs identified with the My Office/Transaction Coverage tool.

- # Units or \$ Volume displays.
- Sold (closed transaction) or Active listing coverage can be displayed.
- Any desired time frame may be used.
- The underlying records may be accessed via the right-click function.

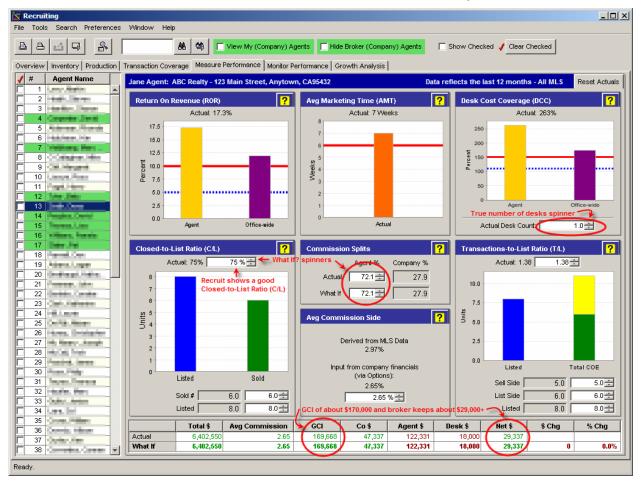


### **Measure Performance**

Allows you to evaluate recruits from a performance metric perspective.

- View a recruit's key operating metrics from the past (12) months do they process their book of business efficiently?
- Measure a recruit's past performance relative to your company's goals and objectives do they meet your standards?
- Use the "Spinners" to determine what the recruit's last 12 months MLS production would have meant to your office
  - Factor in their <u>true</u> desk cost, i.e. assistants
  - o What commission split are they asking for?

Now, look at the Actual - Net \$ column to see what it would have meant to your office?



### **Monitor Performance**

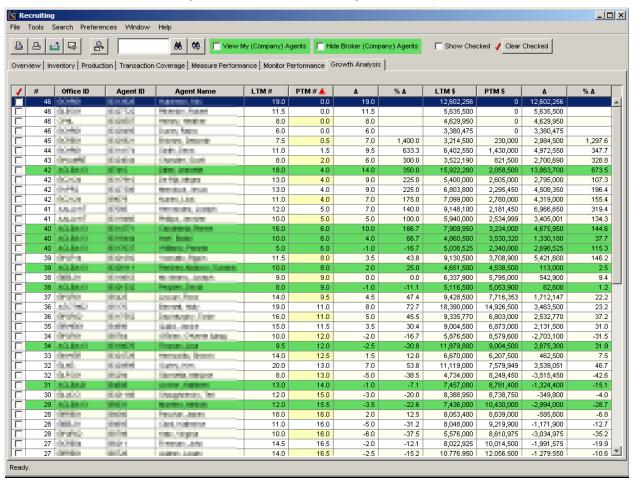
Looks at the twelve-month rolling average of the recruits' efficiency metrics to see the consistency of their performance.

- Company goals are displayed using red lines.
- Dotted blue lines are company minimum targets.
- The (12) month moving average is a good indicator of future performance.



## **Growth Analysis**

- Automatically calculates the unit and dollar volume changes for any agent in the MLS on an LTM vs. PTM basis.
- The Growth Analysis tab has been set so that agents new to the MLS will "float" to the top for easy identification. (Default settings: PTM = 0; LTM in descending order of unit production)



<u>Helpful Hint</u>: First click on Growth Analysis; and then on the Production tab. By simply "walking" down the rows you can view each "new" agent's production on a monthly basis over the last year.

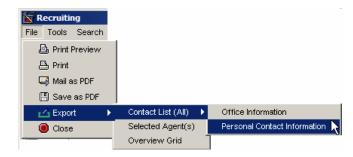
## **Reports**

Select multiple reports for multiple agents:



## **Exports**

Export office and personal contact information for all of the agents that met your search criteria or only for certain agents you select



Right-click on an agent's name to view (and then export)

- Contact information
- Listings
  - For the time period specified in the search criteria
  - o For the previous 12 months.



## **Market Share Searches**

Provides production measurements for all offices, brokerages, Custom Market Share (CMS), or Market Share Coverage sets ((e.g. companies & brands) within the MLS using any criteria the user desires.

Three different market share functions (Totals, Trends, Coverage) will be accessed via individual tabs. You can toggle back and forth to all three report views by navigating between tabs.



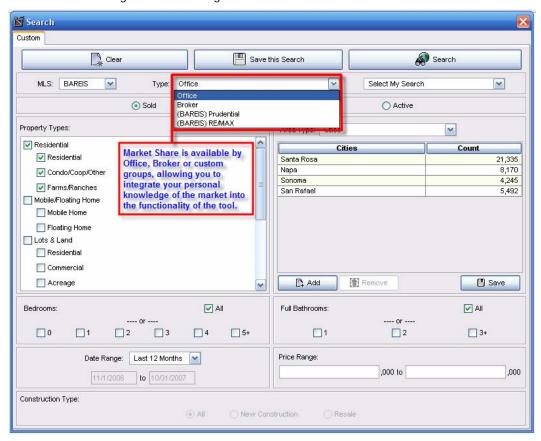


### **Market Share Totals**

Traditional market share measurements by \$ Volume or # Units.

#### **Search Screen**

- Property and Area Types mirror your MLS.
- Date Range: 24 months of data is available.
- Search Types: Office, Broker, or Custom Market Share groups (e.g. Major Brands).
- Status area shows the progress of your search. Stop the search at any time by clicking the Cancel button to go back and change the criteria.



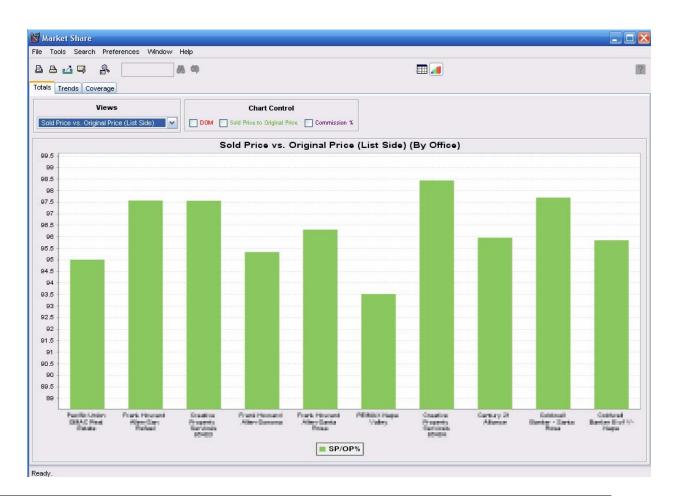
#### **Search Results**

Displayed in two forms: chart and grid. Toggle between them using the chart and grid buttons.



- Chart form is the default display, grid form is accessed via the toggle button.
- Print and email functionality is available.
- Multiple report formats are available, including:
  - o \$ Volume and # Units for List-side only and Sell-side only.
  - o List Side demonstrates your success in obtaining the highest prices relative to the original listing price for your sellers (List Side).
  - Sell Side displays your ability to obtain the lowest prices relative to the original listing price for your buyers.
- Sold Price vs. Original Price (List Side and Sell Side)



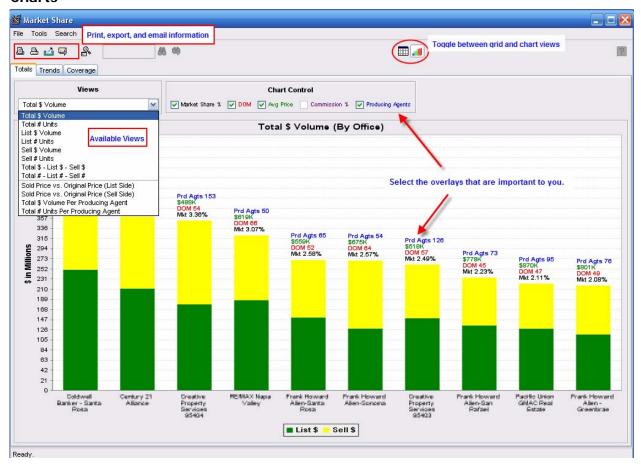


Underlying record information is accessed and displayed via the BrokerMetrics® right mouse click function and is exportable to any database program (e.g. Excel) if desired.

Export the entire grid with the click of a button. The export file will contain the exact data in the grid from which you initiated the export.



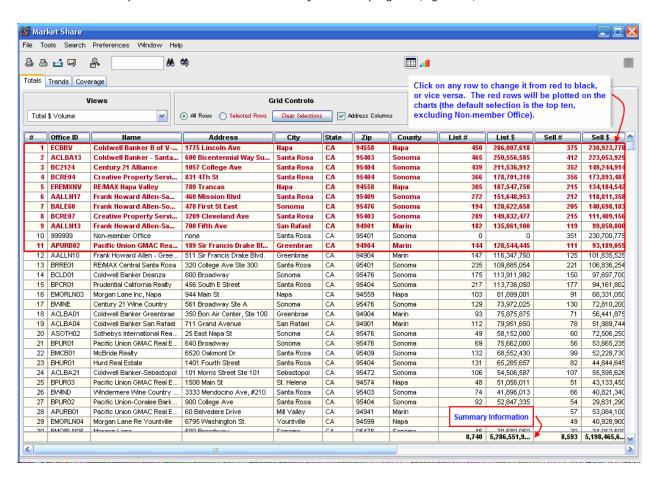
#### Charts



- Rows that are selected in the grid (see next page) will be displayed on the chart.
- Checkboxes above the chart allow you to display only the information that is important to you.
- Underlying information is accessed and displayed via the right mouse click function on the chart bars.

#### Grid

- Grid format displays all offices, brokerages, or custom market share groups that did at least one side of a transaction within the search criteria used (see example below).
- Top 10 rows (excluding non-MLS) are selected (bold red text) by default for convenience.
- The rows that are selected (by default or via mouse click) will be charted chart esthetics will help you
  determine the appropriate limit.
- Use the Grid Controls to show or conceal highlighted rows and address columns
- Underlying record information is accessed and displayed via the BrokerMetrics<sup>®</sup> right mouse click function and is exportable as a csv file for use in any database program (e.g. Excel) if desired.

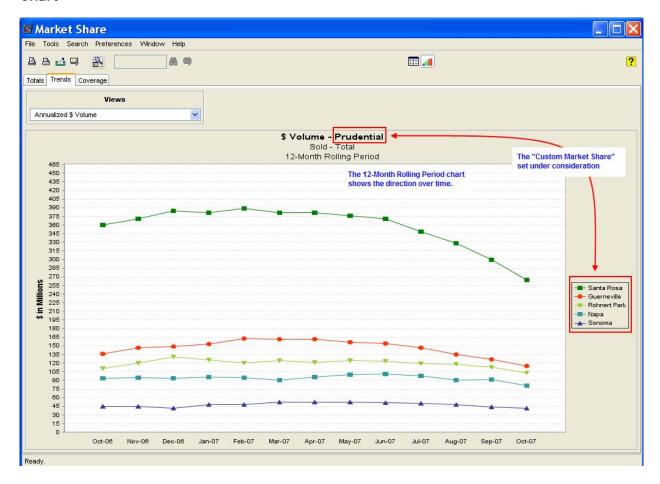


## **Market Share Trends**

Measures market share units, dollar volume, and their percentages over time.

### 12-Month Rolling Period View

#### Chart



Charts twelve-month production totals for the previous twelve full months for each of the offices, brokers or Custom Market Share Groups.

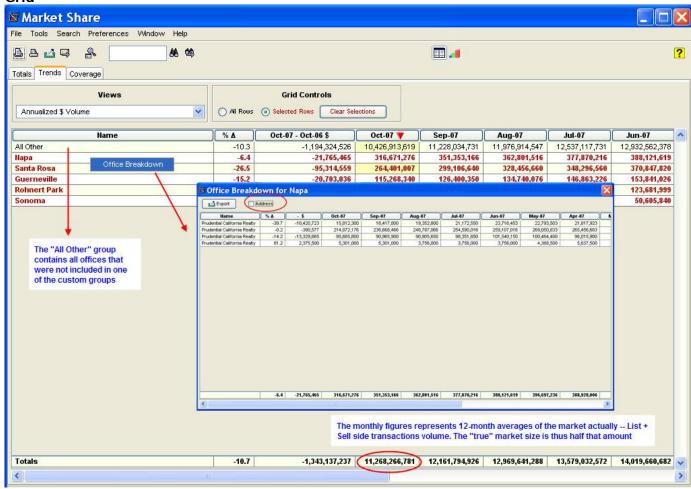
Each data point (node) is comprised of 12 consecutive months of data, "rolling" forward in time on a monthly basis. The value associated with each node encompasses that month's data plus all of the data from the preceding 11 months. For example, the Oct-07 data point begins on 11/1/06 and ends on 10/31/07; it includes all of the data for the following months:

- 1. Nov-06
- 2. Dec-06
- 3. Jan-07
- 4. Feb-07
- 5. Marl-07
- 6. Apr-07
- 7. May-07
- 8. Jun-07
- 9. Jul-07
- 10. Aug-07
- 11. Sept-07

#### 12. Oct-07

- Mouse over the line nodes to display the values.
- The first five entities, ranked on the most recent month's values, are plotted on the chart by default. All
  entities are shown in the grid.

#### Grid



- Market share grid allows for right mouse click drill down functionality.
- Strings of zeros beginning in the left most column are indicative of new office formation for any given group (brand or company).
- Summary totals = % growth for entire market (as defined by the search criteria).
- Individual rows = % growth for that company, office or custom group.
- Right mouse click drill-down functionality is available here.
  - o Office Detail specific office information.
  - Office Listings audit trail to the records.
- The All Other group contains every office in the MLS that is not included in one of the named custom groups.

### **Comparison Period Views**

#### Charts

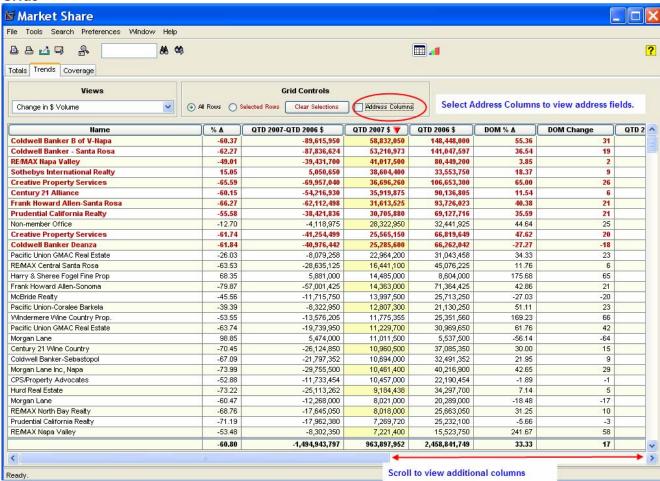


These views display two bars for each entity. Together, the bars represent a time-period over time-period comparison of the status variable selected in the search criteria.

For example, if Q4 (2006 vs. 2005) is selected in the search criteria, the first bar for each entity plotted would include data covering the period from 10/1/07-12/31/06, and the second bar would cover the period 1/1/06-12/31/05.

- The first ten entities, based on \$ volume for the most recent time period, are plotted. Add or remove entities from the chart by clicking on the corresponding row in the grid.
- Right-click functionality provides additional information:
  - o Office Detail specific office information.
  - Office Listings audit trail to the records.
- Four views are available:
  - Change in \$ Volume
  - o Change in Percent Market Share \$ Volume
  - o Change in # Units
  - o Change in Percent Market Share # Units

#### **Grids**



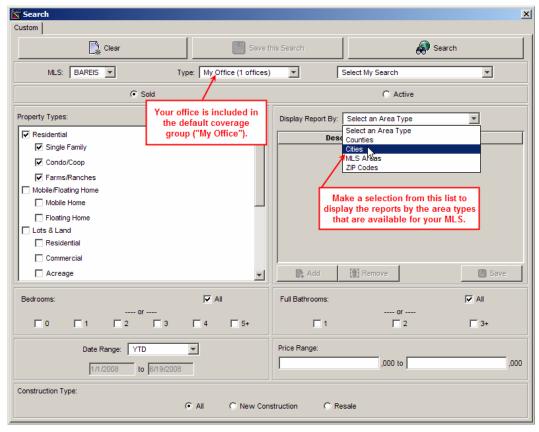
- Underlying record information is accessed and displayed via the BrokerMetrics<sup>®</sup> right mouse click function and is exportable to any database program (e.g. Excel) if desired
- Office Breakdown (Broker and Custom Market Share searches) provides a list of the offices included in each group.
- Use the Grid Controls to show or conceal highlighted rows and address columns
- Office Detail specific office information
- Office Listings audit trail down to the individual records

# **Market Share Coverage**

Provides a tool that allows the office manager to determine the office's most active market areas for any particular property type (or combination of property types).

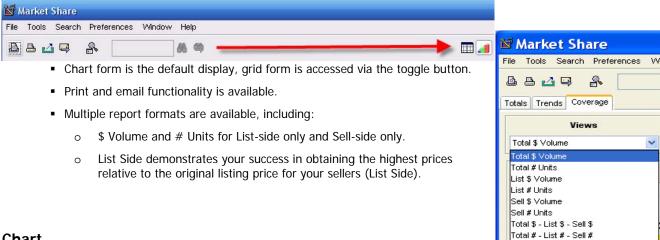
- The default coverage group (My Office) will include your office.
- Additional coverage groups can be created in the Preferences menu.
- The report data will be displayed based on the area type selected.



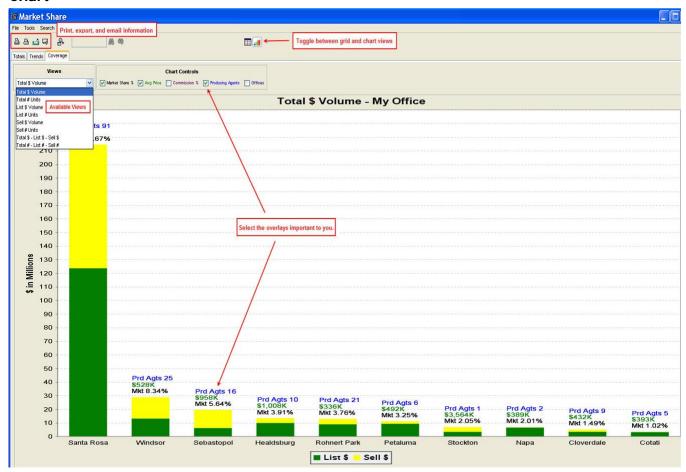


### **Search Results**

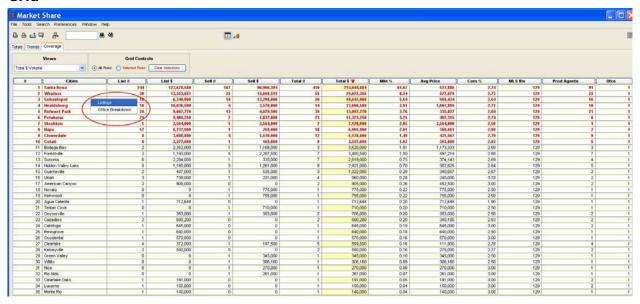
Displayed in two forms: chart and grid. Toggle between them using the chart and grid buttons.



#### Chart



### Grid



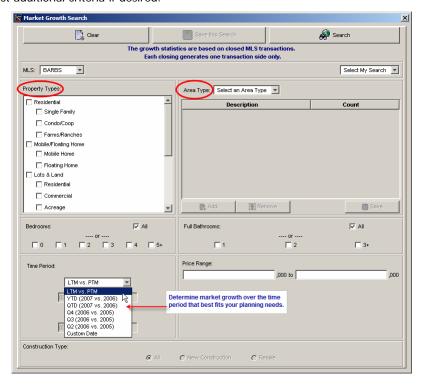
- Top 10 regions are selected (bold red text) for convenience.
- The rows that are selected (by default or via mouse click) will be charted chart esthetics will help you determine the appropriate limit.
- Use the Grid Controls to show or conceal highlighted rows
- Underlying record information is accessed and displayed via the BrokerMetrics® right mouse click function and is exportable as a csv file for use in any database program (e.g. Excel) if desired.

### **Market Growth**

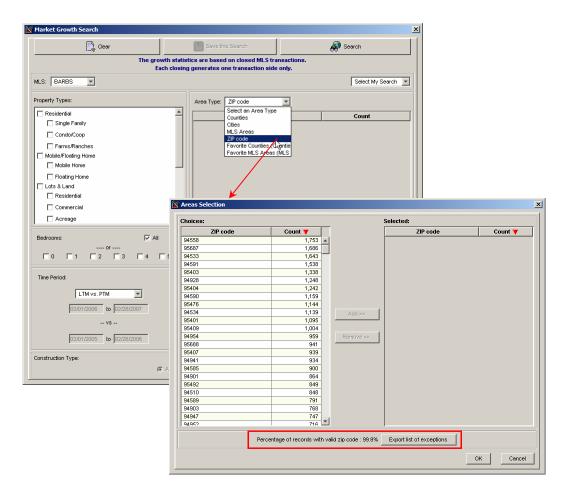
Allows you to determine the rate of market growth in various geographical areas (counties, cities and ZIP codes). You can then compare your office(s) performance against these general market conditions. In addition, you can export the underlying data for use with off-the-shelf GIS mapping software (such as Microsoft's MapPoint) to create maps that "visually" identify areas of opportunity in *your* market.

### **Market Growth Search Screen**

- Click on the property type(s) desired.
- Select from the picklist the geographical grouping you would like for aggregation and mapping purposes.
- Select the appropriate timeframe.
- Select additional criteria if desired.



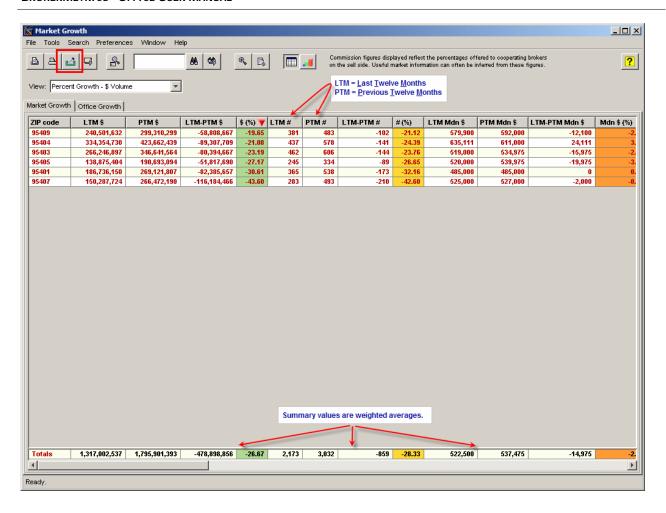
- Only records of Sold properties with valid counties, cities or zip codes will be returned in the search, so only valid
  cities, counties or zip codes will appear in the Choices pane on the Add Areas window.
- Export a csv file of listings with invalid counties, cities or zip codes so you can follow up with the appropriate people for corrections.



### **Market Growth**

Compares the sales volume (number of units sold and dollar volume) in the selected areas over two time periods and then calculates the growth (or decline) between those periods.

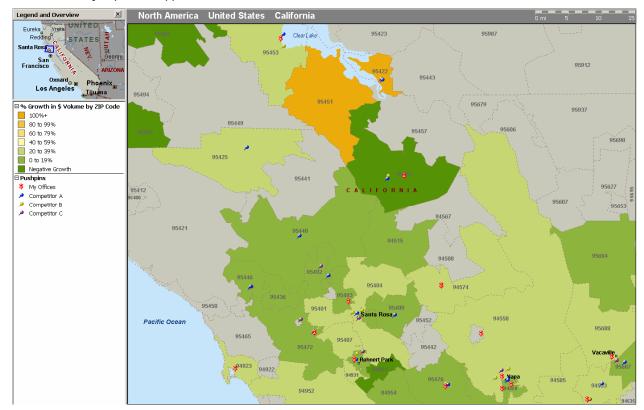
- The underlying information has been formatted for GIS export, i.e. listings with invalid zip codes or cities (due to misspellings, non-standard abbreviations, etc.) will not be included in the data set or calculations.
- Information displayed is list-side only because it is growth, not market share, that is being measured.
- The MLS commission information is based on the percentage that is offered to the cooperating broker (sell side) by the listing agent/office.
- Horizontal scrollbar at the bottom of the screen allows you to view hidden columns.



### **Export**

Export the information to a csv file for use with a geographic information system (GIS) such as MapPoint.

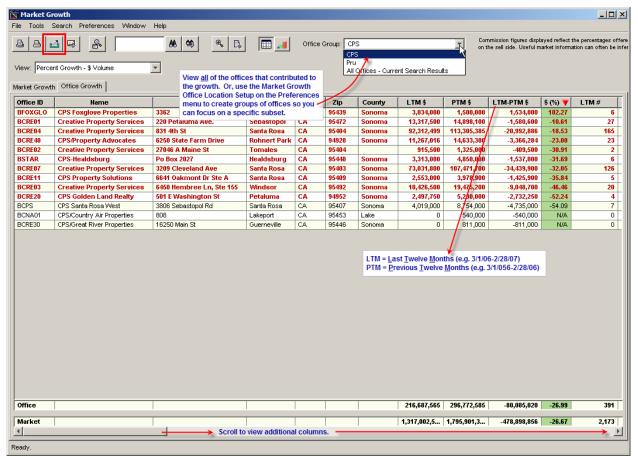
- Data is aggregated by the area type specified in the search criteria.
- See areas of high and negative growth, as well as areas that have remained static.
- Overlay office locations (see Office Location, pg. 79) as pushpins to get a complete picture of how your offices are situated relative to prevailing market conditions.
- Compare any office's performance relative to these market conditions. Visually determine if there are any expansion opportunities available.



### Office Growth

Compares the sales volume (number of units sold and dollar volume) for the offices in the selected areas over two time periods and then calculates the growth (or decline) between those periods.

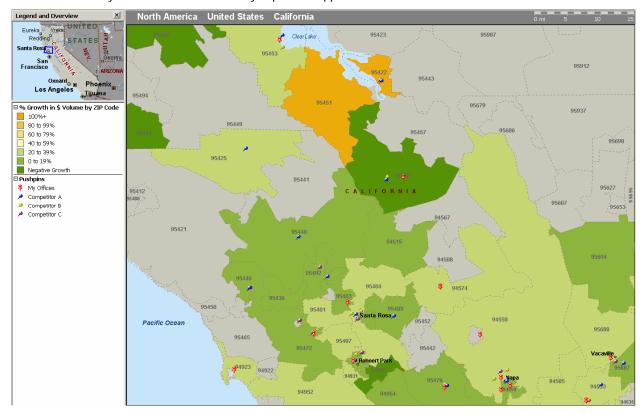
- The underlying information has been formatted for GIS export, i.e. listings with invalid zip codes or cities (due to misspellings, non-standard abbreviations, etc.) will not be included in the data set or calculations.
- Information displayed is list-side only because it is growth, not market share, that is being measured.
- Commission information is based on the percentage that is offered to the cooperating broker (sell side) by the listing agent/office.
- Horizontal scrollbar at the bottom of the screen allows you to view hidden columns.



### **Export**

Export the information to a csv file for use with a geographic information system such as MapPoint.

- Overlay office locations (see Office Location, pg. 79) as pushpins to get a complete picture of how your offices are situated relative to prevailing market conditions.
- Compare any office's performance relative to these market conditions.
- Visually determine if there are any expansion opportunities available.

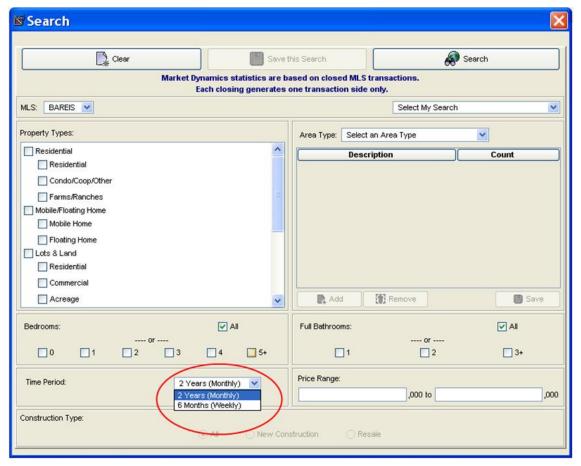


# **Market Dynamics**

Allows you to better understand the movement of various market variables over time, from both a macro and micro perspective. For instance, you can view the median price trending for SFD homes over the whole MLS or for a very specific type, e.g. 4 BD homes in Plano.

### Search Screen

- Property types and area types mirror your MLS system.
- Bedroom and bathroom criteria are available.
- Any price range can be used.
- Time period can cover either 2 Years (Monthly) or 6 Months (Weekly)



### **Search Results**

- This tool measures changes to market conditions over 2 Years (Monthly) and 6 Months (Weekly).
- Each view consists of a chart page and a corresponding grid.
   Toggle between them using the chart and grid buttons



- The views are presented on 3 tabs: Price, Supply & Demand, and Sales Rate.
- Each chart page is comprised of 3 general areas: Chart Controls, Chart, and Key Information.

## **Chart Page**

### **Chart Controls**

Depending on the information displayed and time period selected in the search, some or all of the following features are available on each view:

#### **Additional Data**

Each chart has a default view which plots the primary data set. Certain charts allow you to add supplementary data sets by selecting the checkboxes.



### **Information Overlays**

Display certain values over the chart bars. The feature is available when one data set is plotted; it is inactive when supplementary data sets are added to the charts.



#### **Demarcation Lines**

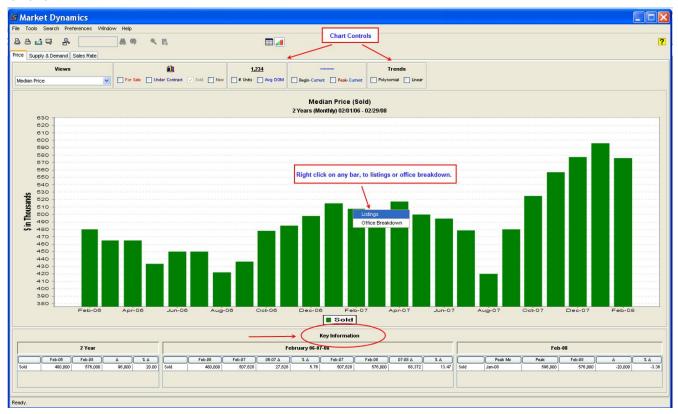
These lines are placed across the width of the chart to depict monthly averages, and/or the values for the beginning and ending months. The feature is available when one data set is plotted; it is inactive when supplementary data sets are added to the charts.



### **Trend Lines**

Straight or polynomial (curved) trend lines are available for all views. The feature is available when any number of data sets are plotted; one line will be displayed for each data set.

#### Chart



Each chart is designed to convey certain specific information. You may customize the primary views by utilizing the chart controls described above. The Key Information grids below the charts, described below, help you interpret the data and provide important related information.

Office and listing information is available by right-clicking on a bar or data point on the chart.

- Click on **Listings** to view and/or export all listings for the month or week, depending on search criteria. There are separate tabs for each status based on the statuses selected in the chart control panel above the graph.
- Click on **Office Breakdown** for a list of the offices that are involved in the data calculations for that specific month or week. Right-click on a row in the Office Breakdown for Office Detail or Listing Detail.
  - o Office Detail provides addresses and contact information for the office.
  - Office Listings displays the listings for that office. There are separate tabs for each status based on the statuses selected in the chart control panel above the graph. Right-click on a row in Listing Detail for the specifics of that listing.

### **Key Information**

The area below the charts is divided into three sections for both 2 Year (Monthly) and 6 Months (Weekly) time periods

### 2 Year (Monthly) Information

#### 2 Year

Focuses on the change in various market metrics over the entire (25-month) time period.

### "Triplets"

Monitors the changes between the same calendar month over the last three years (e.g. Mar 05 – Mar 06 – Mar 07). Seasonal variation is thus isolated from this view, so that the focus remains strictly on the underlying market changes that have occurred year over year.

#### **Current Month**

Provides information on how the current month has changed from either the year before or the peak month of the entire time period (25 months).



### 6 Months (Weekly) Information

#### Last 24 Weeks

Focuses on the change in various market metrics for the entire 24 week time period.

#### PTW (Previous Twelve Weeks) vs LTW (Last Twelve Weeks)

Compares the averages of what is being measured over the last two 12-week periods. PTW represents the average for weeks 13 through 24 and LTW represents the average for weeks 1 through 12 (week 1 is the most recent week).

#### **Current Week**

Show the averages on how the current week has changed compared to the LTW averages.



### **Grid Page**

The grid page displays the data by month or week. The grid columns are color-coded to the statuses plotted on the corresponding chart.

Office and listing information is available by right-clicking on a row on the grid. Click on **Office Breakdown** for a list of the offices that are involved in the data calculations for that specific month or week. Right-click on a row in the Office Breakdown for Office Detail or Listing Detail. Click on **Listings** to view the listings that were calculated for that specific month or week.

Office Detail provides addresses and contact information for the office.

**Office Listings** displays the listings for that office. There are separate tabs for each status available for plotting on the corresponding chart. Right-click on a row in Listing Detail for the specifics of that listing.

### **Tabs**

#### Price

This tab displays information depicting the movement of average and median prices based on the time period selected in the search criteria.

### **Supply & Demand**

This tab portrays the relationships between the numbers of listings in each status category based on the time period selected in the search criteria.

#### Sales Rate

This tab illustrates the sales activity pace over the 25 months or 24 weeks. Two methods of calculating MSI (Months Supply of Inventory) are available:

#### NAR MSI

The number of properties For Sale on the last day of the month (FS#) divided by the number of properties that went Under Contract (UC#) during the month:

NAR 
$$MSI = FS# \div UC#$$

#### MSI

Terradatum's MSI calculation equals the number of properties For Sale (FS) during the month (that is, the property was Active at least one day during the month) minus the number of properties that went Under Contract (UC) during the month minus the number of properties that Expired (X) during the month, divided by the number or properties that went Under Contract (UC) during the month:

$$TD MSI = (FS - UC - X) \div UC$$

#### **Basic Absorption**

This chart monitors the amount of inventory versus the overall sales rate:

**Inventory** is broken down into two components:

New – Listing has an initial list date that falls during the month in question Residual – The initial list date occurred prior to the month in question Therefore, New Inventory is "freshly minted" for the month, and Residual Inventory includes listings that are being carried forward from earlier months.

## **Pricing Analysis**

This tool provides real-time statistical information on the distribution of prices for a given set of property criteria over the last 12 months. The number of properties that were available for sale is compared with the number that sold and the number that are currently available.

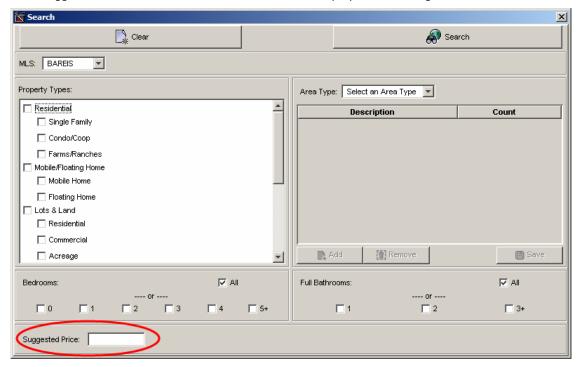
Managers will use this tool to double-check agents' pricing skills; agents will use it as an aid to pricing listings correctly.

The information being relayed, within any given price segment, is this:

- The number of properties that were listed (Listed #) is a pure measure of the market size.
- The number of properties that actually sold (Sold #) compared with the number that were listed is a measure of market strength, i.e. as the percentage of sold to listed gets higher the market gets stronger.
- The amount of current inventory supply indicates the <u>market sales-potential</u>, i.e. whether the market has reasonable size and strength. A small inventory supply indicates that a well priced property would sell quickly; a large supply indicates a longer sales cycle.

### **Pricing Analysis Search Screen**

- Property types and area types mirror your MLS system.
- Bedroom and bathroom criteria are available.
- Any price range can be used.
- Suggested Price: Enter the suggested price in the text box provided. This input is not required; however, entering a suggested price will help you focus the search results more precisely. If a Suggested Price is not entered, the Median Price of all properties meeting the search criteria will be used.

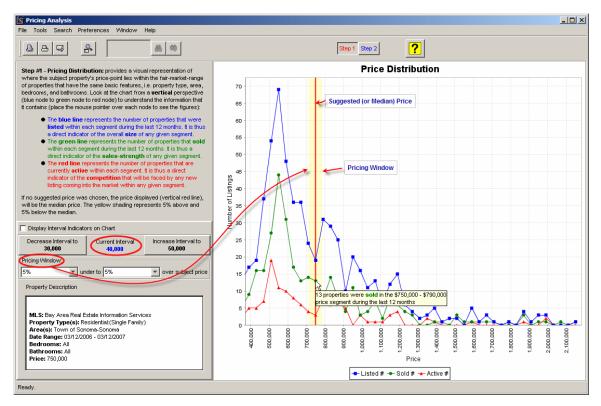


### Results

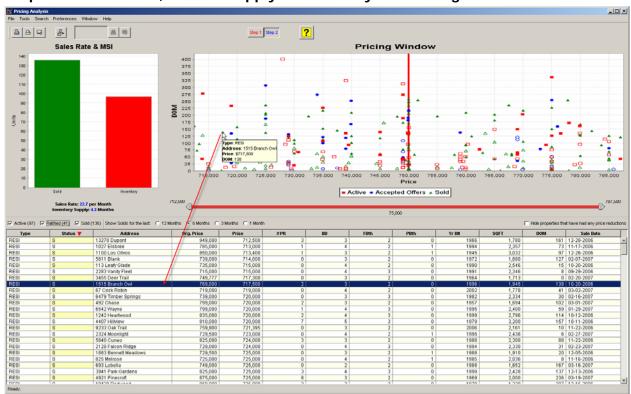
Analyzing the results of a Pricing Analysis search is a two-step process:

### Step #1 - Price Distribution

The Price Distribution chart displays the last 12 months' price distributions, overlaid with current inventory. The suggested price of the subject property is indicated on the vertical red line, which shows how the property fits within the distribution curve. If a suggested price was not entered, the vertical red line will indicate the median price of all properties that meet the search criteria.



- Use the Interval and Pricing window controls to fine-tune the appropriate price intervals (depicted as data points on the chart) and pricing window size. The default pricing window (the yellow band) is 5% under and 5% over the suggested price of the subject property.
- Hold the mouse pointer over a data point on the chart to display the pricing interval and the number of properties that were sold or listed during the last 12 months (green and blue lines, respectively) or are currently for sale (red line).



### Step #2 - Sales Rate, Months Supply of Inventory and Pricing Window

### Sales Rate and MSI (Months Supply of Inventory)

This chart shows the monthly sales rate (the average number of units sold per month) and inventory supply (the number of months it would take to sell the properties currently on the market, based on the Sales Rate) for properties in the Pricing Zone (the market segment that includes the subject property).

### **Pricing Window**

- The Pricing Window scatter graph displays the properties within the Pricing Zone relative to the subject property (the vertical red line).
- The DOM number is represented by the vertical height (loft) of each data point—e.g., the higher any data point, the longer it has been on the market.

### **Listings Grid**

- The grid below the chart contains data on the specific properties in the Pricing Window. Click on a row to remove a property from the Pricing Window; click it again to restore it.
- Hold the mouse pointer over a data point on the chart to highlight the related row in the grid, and to display key information on the property (Property Type, Address, Price and DOM).
- Hollow symbols on the graph represent properties that have experienced no price reductions; solid symbols represent properties that have had at least one price reduction.

#### Fine-tuning

Display Active, Ratified (Pending and Contingent), and/or Sold properties using the checkboxes above the grid.
 The chart initially displays only Sold properties.

- Display properties sold within the last 12, 6 (default), or 3 months, or within the previous one month, by clicking
  the radio buttons above the grid. The Sales Rate and MSI will recalculate accordingly.
- Hide properties that have had one or more price reduction(s) by clicking the checkbox at the right above the grid.
- Use the red slider bar to tighten up the pricing window (place the mouse pointer on one end of the slider, click, hold, and move the slider).

## **Performance Management**

The **Performance Management** tool consists of two tabbed sections:

Measure Performance

**Monitor Performance** 

### **Measure Performance**



Provides a snapshot view of how efficiently your enterprise is operating, and allows you to project the effects of incremental changes in key financial and transaction elements. As you make changes by operating the spinners up or down, the resulting changes will be reflected in the What If row at the bottom of the page.

The Actual/What If summary grid shows the effects of changing one or more variables. For example, increasing the **Sold** # by 5% in the Closed-to-List Ratio section increases the Total \$, GCI, Agent \$ and Co \$, increasing the Net \$ by 3.7%. Return on Revenue (ROR) and Desk Cost Coverage (DCC) are improved as well; display the new, "What-If" values for these metrics by holding the mouse pointer over the bar representing "Office" on the respective charts.

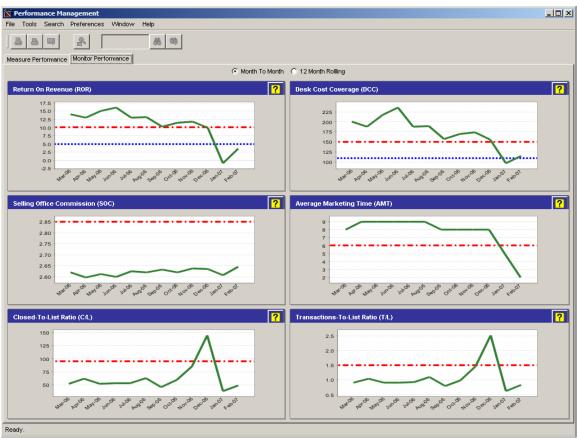


- To change the numbers: Click on the up or down arrows, or type a new number into the box and press **Enter**.
- To reset the variables back to the actual values, click the Reset Actuals button at the top right.

Reset Actuals

■ The dotted blue line on the Return on Revenue and Desk Cost Coverage charts represents the minimum target, or acceptable, value for this metric.

### **Monitor Performance**



Allows you to measure the performance of your enterprise against the goals you have established.

The dashed red lines represent the annual goals.

The dotted blue lines on ROR and DCC represent the minimum target (acceptable) values for these metrics.

Depending on the radio button that is selected above the charts, the green lines on each chart display either:

- Monthly totals for the previous twelve months ("Month To Month"), OR
- Annual totals for the previous twelve months ("12 Month Rolling").

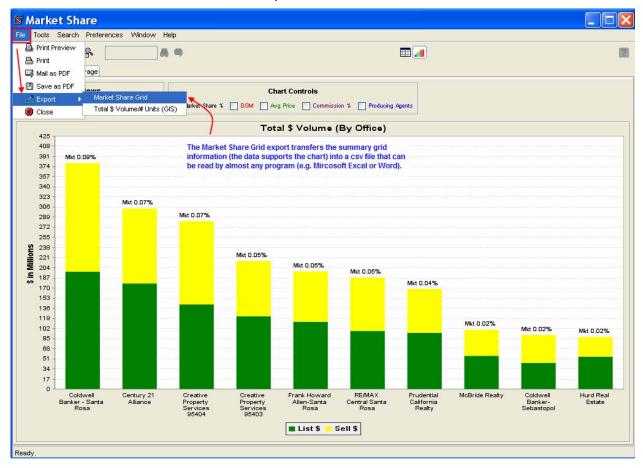
For example, if the 12 Month Rolling radio button is selected (at the top of the chart), the data point for Feb-07 on the Average Marketing Time chart represents the average number of days on market for all properties during the period March 1, 2006 through February 28, 2007. If the Month To Month radio button is selected, the time period represented is February 1 through 28, 2007.

## **Exports**

BrokerMetrics<sup>®</sup> allows you to export data from many places in the program into a file that can be read and manipulated by other programs (e.g., Microsoft Excel, Microsoft MapPoint, etc.). These exports allow the user to extend the scope and power of the aggregated information with functionality from other sources.

A few examples will illustrate how to use the various exports:

### Market Share Totals - Market Share Grid Export



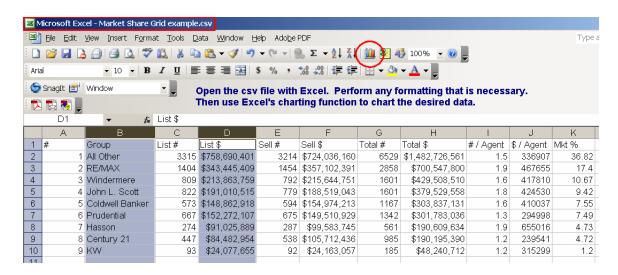
- On the File menu select Export
- Choose 'Market Share Grid'
- This creates a CSV file that you will be able to save to your computer
- Using this CSV file you can chart just the Listing Side of the market share data if that is what's desired.



The example (pictured above) is a named CSV file exported from BrokerMetrics®

- Excel can read the CSV file format.
  - · To access the data, open Excel and in the File pull-down menu, select Open.

- Browse on your computer to find the CSV file you created, then click Open.
- Once you have opened the file, you may need to format the data to create the chart and/or data table you desire.



• Then use Excel's charting function to create the presentation you desire (the chart below was created with Excel's Chart Wizard ).



#### Market Share File Tools Search Preferences Window Help Print Preview 品向 ? 🚇 Print 冯 Mail as PDF 🖺 Save as PDF Chart Controls Market Share Grid barket Share % DOM Awg Price Commission % Producing Agents Close Total \$ Volume (By Office) 425 408 The Total \$ Volume/# Units (GIS) export transfers the underlying record information (the data that supports the chart) into a csv file that supports 391 Mkt 0.09% 374 GIS mapping capabilities (e.g. Mircosoft MapPoint, or ArcView, etc.) 357 340 323 Mkt 0.07% 306 Mkt 0.07% 289 272 238 Mkt 0.05% 221 Mkt 0.05% 204 Mkt 0.05% 187 Mkt 0.04% 170 153 136 119 Mkt 0 02% 102 Mkt 0.02% MH 0 02%

### Market Share Totals - Total \$ Volume/# Units (GIS) Export

On the File menu select Export

Ready

Choose 'Total \$ Volume/# Units (GIS)'

Century 21 Alliance

- This creates a CSV file that you will be able to save to your computer
- Using this CSV file you can chart just the Listing Side of the market share data if that is what's desired. This export also creates a CSV file but this time it has GIS "handles" (e.g. zip codes) into the underlying data records. As a result, GIS mapping software (e.g. MapPoint, ArcView) can read and display the file information on a map.

List \$ Sell \$



- The example (pictured above) is a named CSV file exported from BrokerMetrics<sup>®</sup>.
- GIS software, like Microsoft's MapPoint ( ), can read the CSV file format. To access the data, open the application (e.g., MapPoint) and on the File menu, select Open.
- Browse on your computer to find the CSV file you created, click Open.
- Once you have opened the file, you may need to format the data to create the chart and/or data table you desire.
- The example below uses Microsoft's MapPoint ( ), to present the information in the following manner.

